

*Arkansas National Guard*  
**2019**  
**POSTURE**  
**STATEMENT**





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The Arkansas National Guard 2019 Posture Statement is an official publication of the Arkansas National Guard. It is published under the provisions of AR 360-1 and AFI 35-101 and is available free of charge.

## ACRONYMS REFERENCE

<b>AASF</b>	Army Aviation Support Facility
<b>ADEM</b>	Arkansas Department of Emergency Management
<b>ARNG</b>	Arkansas National Guard
<b>AW</b>	Airlift Wing
<b>ECAB</b>	Expeditionary Combat Aviation Brigade
<b>CFA</b>	Cooperative Funding Agreement
<b>CST</b>	Civil Support Team
<b>CSTP</b>	Civilian Student Training Program
<b>DGS</b>	Distributed Ground Station
<b>DSCA</b>	Defense Support to Civil Authorities
<b>FAB</b>	Field Artillery Brigade
<b>FCJMTC</b>	Fort Chaffee Joint Maneuver Training Center
<b>IBCT</b>	Infantry Brigade Combat Team
<b>ISR</b>	Intelligence, Surveillance and Reconnaissance
<b>RED HORSE</b>	Rapid Engineer Deployable Heavy Operational Repair Squadron Engineer
<b>RPA</b>	Remotely Piloted Aircraft
<b>RMTC</b>	Robinson Maneuver Training Center (Camp Robinson)
<b>SPP</b>	State Partnership Program
<b>YCP</b>	Youth Challenge Program

Since 1804, the Arkansas National Guard has proudly served as a community-based, combat-proven force of citizen Soldiers and Airmen. Over 10,000 men and women continue to achieve greatness while accepting the challenges and changes of budget cuts and fiscal constraints. The Arkansas National Guard's partnerships grow stronger as it moves forward in the global war on terrorism, protecting the homeland and serving as leaders in communities around the state as a competent, capable and diverse force.

Arkansas National Guard Soldiers and Airmen are trained professionals. They are well-equipped with warfighting and disaster-response skills to ensure mission success, whether on foreign soil or performing civil support missions here in Arkansas. The Arkansas National Guard continues to prove it has the best Soldiers and Airmen in the nation.

The Guard remains committed to its domestic operations mission. Our members are a trained, rapid-response force ready to deploy when the Governor – the state's commander-in-chief – calls upon the National Guard during state emergencies to meet the needs of Arkansans. The Arkansas National Guard has served communities around the state by performing hundreds of missions, including disaster response, security assistance, search and rescue, and other missions where the Guard's unique capabilities are unmatched.

The Arkansas National Guard is a community-based organization. Our all-volunteer guardsmen force continue to build partnerships throughout Arkansas. By working with community leaders, the Guard adds tremendous value to the state by strengthening the ties between Guard Soldiers and Airmen and the people of Arkansas.

Additionally, the Guard adds value to the global community by participating in the National Guard Bureau's State Partnership Program with the Central American country of Guatemala. This relationship with the people of Guatemala and its military strengthens both countries by providing the state's Soldiers and Airmen with unique and valuable training opportunities, while providing the Guatemalan military with disaster response and humanitarian relief expertise.

There is no doubt the Soldiers and Airmen of the Arkansas National Guard will continue to add value to communities around the state and provide an agile, adaptable and scalable military force suitable for any situation at home or abroad. The Arkansas National Guard stands ready to meet the needs of the nation and those fellow Arkansans. Our citizen Soldiers and Airmen are Arkansas focused and mission ready.



# *A letter from the Adjutant General*



I have been privileged to serve as the 52nd Adjutant General of Arkansas for the past four and one half years. Doing so allowed me to serve alongside nearly 10,000 of the most incredibly talented professional Soldiers, Airmen, and civilian employees who provide for the safety and security of our fellow Arkansans and Americans at home and abroad.

I am proud of all we have accomplished together, as one team in one fight, for a common goal to provide the state of Arkansas with the strongest, best trained, most professional fighting force this state and nation has ever known. We are an institution of Soldiers and Airmen committed to the profession of arms. Soldiers and Airmen responsible for our actions and dedicated to those principles that made our country free. Soldiers and Airmen ready at a moment's notice to come to the aid of our citizens after a natural disaster strikes our communities. Citizen Soldiers and Airmen who make up this 200-year old institution we call the Arkansas National Guard.

There's no better time to be in the Arkansas National Guard than right now. I see it in the faces of our Service members in my travels around the state. I hear it in their voices during our candid talks. They're excited, energetic, and they're ready to respond when called upon to serve our fellow man at home or abroad. I'm honored to serve with them, and I've never been more impressed with their professionalism, commitment, and dedication. Together, we're one team providing for the safety and security of our state and nation.

To the thousands of employers and our legislators, both state and federal, I thank you more than words can say for your service and commitment to our Arkansas National Guardsmen. Without your support, these Citizen Soldiers and Airmen could not serve their communities, state, and nation.

Finally, after 45 years in uniform I consider my tenure, as the 52nd Adjutant General, to be the pinnacle of my military and public service career. I will leave with great memories and many cherished experiences. I wish the men and women of the Arkansas National Guard the very best as they continue to serve the citizens of this great state and nation.

*Major General Mark H. Berry*  
THE ADJUTANT GENERAL





A DIVERSE FORCE

The Arkansas National Guard is a community-based force consisting of men and women from every county in the state. Our organization is a cross section representing every demographic group in Arkansas.

Our force is made up of over 10,000 Soldiers and Airmen; more than 7,000 in the Army National Guard and more than 2,900 in the Air National Guard. We are a highly-skilled and highly-trained team of professional men and women, dedicated to serving our neighbors.

More than 2,000 full-time employees work together to perform critical jobs to support the total force. The Arkansas State Military Department employs almost 500 civilian employees to support our installations infrastructure. The full-time workforce is made up of over 1,100 Army and 850 Air National Guardsmen who work together to support our Arkansas National Guard. They are logisticians, maintainers, aviators, planners and administrators that are essential to mission accomplishment.

ECONOMIC IMPACT TO EVERY COUNTY

Our Soldiers and Airmen live in every county in the state and provide an economic impact felt by virtually every community. During FY18 over \$260 million in payroll was earned by our Soldiers, Airmen and civilian employees. The economic impact generated by our National Guardsmen creates jobs and supports businesses throughout the state.

FINANCIAL IMPACT ACROSS THE STATE

The National Guard is not only a cost effective organization, but the state receives hundreds of millions of dollars in federal funding every year to operate and maintain our force. During FY18, over \$450 million in federal funding was spent in Arkansas. The money was used to provide service contracts, utilities and operating expenditures that support Arkansas business and keep our force operational.

Our Cooperative Funding Agreement with the National Guard Bureau supports construction, maintenance and operating expenses for our facilities. Arkansas received over \$53 million in CFA funding during FY18.

OUR DEMOGRAPHICS

TOTAL FORCE			
Full Time	Army	Air	Army/Air
Active Guard and Reserves	08% (606)	15% (454)	10% (1,060)
Federal Military Technicians	07% (551)	13% (401)	09% (952)
Part Time	91% (6,577)	71% (2,120)	81% (8,697)
Total Strength	7,194	2,975	10,709

BREAKDOWN BY GENDER				
	Army	Air	Army/Air	State of Arkansas
Male	84%	82%	83%	49%
Female	16%	18%	17%	51%

BREAKDOWN BY RACE				
	Army	Air	Army/Air	State of Arkansas
White	77%	83%	80.0%	79%
Black	20%	11%	15.5%	16%
Asian	01%	02%	01.5%	02%
American Indian	01%	01%	01%	01%
Hispanic*	03%	05%	04%	08%
Other	01%	03%	02%	02%

EDUCATION LEVEL			
	Army	Air	Army/Air
High School Diploma	71%	10%	40%
Some College	11%	66%	39%
Bachelors Degree	13%	17%	15%
Advanced Degree	05%	07%	06%

AGE GROUPS			
	Army	Air	Army/Air
17-19 Years Old	13%	05%	09%
20-29 Years Old	47%	29%	38%
30-39 Years Old	24%	34%	29%
40-49 Years Old	11%	24%	17.5%
50-59 Years Old	05%	08%	6.5%
60 Years and Older	<01%	<01%	<01%

YEARS OF SERVICE			
	Army	Air	Army/Air
Less than 10 Years	64%	42%	53%
10-19 Years	24%	36%	30%
20-29 Years	09%	17%	13%
30-39 Years	03%	05%	04%
40 or More Years	<01%	<01%	<01%

NOTE: The average age of our Soldiers in the Arkansas Army National Guard is 29.5 years old and the average age of Airmen in the Arkansas Air National Guard is 35.25 years old.

\* The US Census bureau classifies the Hispanic population as an ethnicity, not as a race.



COUNTY BY COUNTY

Economic impact by county, based upon assigned strength of Arkansas National Guard personnel.\*

COUNTY	TOTAL	COUNTY	TOTAL
ARKANSAS	\$831,544.32	LINCOLN	\$368,682.28
ASHLEY	\$98,436.28	LITTLE RIVER	\$255,283.54
BAXTER	\$2,004,186.50	LOGAN	\$4,409,413.54
BENTON	\$15,224,081.61	LONOKE	\$38,548,901.69
BOONE	\$932,560.77	MADISON	\$545,504.08
BRADLEY	\$774,234.85	MARION	\$543,298.67
CALHOUN	\$162,455.84	MILLER	\$881,203.70
CARROLL	\$241,001.08	MISSISSIPPI	\$261,544.22
CHICOT	\$74,889.27	MONROE	\$66,239.81
CLARK	\$1,143,173.322	MONTGOMERY	\$326,558.65
CLAY	\$77,811.56	NEVADA	\$533,894.84
CLEBURNE	\$1,078,652.18	NEWTON	\$106,775.56
CLEVELAND	\$260,427.82	OUACHITA	\$1,016,092.95
COLUMBIA	\$327,998.56	PERRY	\$1,041,417.86
CONWAY	\$1,580,570.01	PHILLIPS	\$126,873.32
CRAIGHEAD	\$10,259,102.39	PIKE	\$599,844.37
CRAWFORD	\$19,917,493.45	POINSETT	\$2,348,735.77
CRITTENDEN	\$997,436.98	POLK	\$1,437,567.87
CROSS	\$359,096.70	POPE	\$7,425,952.04
DALLAS	\$580,806.67	PRAIRIE	\$447,569.87
DESHA	\$87,436.24	PULASKI	\$131,012,018.89
DREW	\$714,291.32	RANDOLPH	\$466,615.48
FAULKNER	\$25,372,670.64	SAINT FRANCIS	\$1,018,996.01
FRANKLIN	\$2,982,183.06	SALINE	\$15,996,942.29
FULTON	\$388,487.52	SCOTT	\$2,550,827.93
GARLAND	\$7,059,146.65	SEARCY	\$449,337.93
GRANT	\$3,636,068.27	SEBASTIAN	\$68,748,274.30
GREENE	\$3,921,901.86	SEVIER	\$534,305.77
HEMPSTEAD	\$710,939.59	SHARP	\$600,558.45
HOT SPRING	\$2,063,236.37	STONE	\$499,285.82
HOWARD	\$588,782.40	UNION	\$1,510,950.13
INDEPENDENCE	\$673,945.31	VAN BUREN	\$773,396.63
IZARD	\$415,781.59	WASHINGTON	\$15,749,980.41
JACKSON	\$163,425.60	WHITE	\$18,290,094.23
JEFFERSON	\$6,450,873.26	WOODRUFF	\$299,435.88
JOHNSON	\$2,081,899.62	YELL	\$1,678,067.61
LAFAYETTE	\$97,684.84	GUARD MEMBERS LIVING OUT OF STATE	\$15,274,139.51
LAWRENCE	\$631,283.90	TOTALS	\$451,818,874.55
LEE	\$108,294.45		

\* All information is captured for Fiscal Year 2018.

A multiplier of 1.65 was used to estimate economic impact.  
Data source: IMPLAN County-Level, Arkansas Version 3.1.1001.12.

FISCAL YEAR 2018  
STATE & FEDERAL FUNDING

STATE EXPENDITURES	
State General Revenue	9,310,105.00
*State Payroll	6,672,050.55
State Emergency Call-Up	271,210.28
TOTAL STATE EXPENDITURES	\$9,581,315.28

FEDERAL EXPENDITURES	
Cooperative Funding Agreement	53,434,421.00
Military Pay (Army)	68,137,800.00
Civilian Pay (Army)	43,534,820.00
Active Guard & Reserve (Army)	72,685,811.59
Operations & Maintenance (Army)	30,589,201.00
Active Guard & Reserve (Air)	35,682,079.39
Military Pay (Air)	33,887,981.13
Civilain Pay (Air)	37,644,312.36
Operations & Maintenance (Air)	9,690,653.00
Military Construction	925,502.53

TOTAL FEDERAL EXPENDITURES	\$451,818,874.55
TOTAL EXPENDITURES	\$452,744,386.00
TOTAL ECONOMIC IMPACT	\$747,028,237*

CONSTRUCTION

SCOUT RECCE RANGE	
Location	CMTC
Total Project Cost	16,309,796.38
FY18 Funds Expended	850,502.53
Estimated Completion	FY19

SOLAR ARRAY	
Location	RMTC
Total Project Cost	947,758.00
FY18 Funds Expended	-
Estimated Completion	FY19

CONCORD HALL RENOVATION	
Location	RMTC
Total Project Cost	5,500,000.00
FY18 Funds Expended	75,000.00
Estimated Completion	FY20

TOTAL	
Total Project Cost	19,757,554.38
Total Funds Expended	925,502.53

\$9.3  
MILLION  
STATE FUNDING

2.1% of total operational budget

\$925,502.53  
MILITARY CONSTRUCTION PROJECTS

\$451.8  
MILLION  
FEDERAL FUNDING  
(INCLUDES \$51 MILLION)  
IN COOPERATIVE AGREEMENT MONIES  
97.9% of total operational budget

FISCAL 2018  
\$461.1  
MILLION  
TOTAL OPERATIONAL  
EXPENDITURES & CONSTRUCTION

NOTE: The Cooperative Funding Agreement between the Arkansas Military Department and the National Guard Bureau is in place to support construction, maintenance, repair or operation of facilities, and mission operational support as authorized. This does not include military construction monies, which are separate.

\*State payroll is not counted in Total State Expenditures.



STATE ACTIVE DUTY MISSIONS

We are always ready and always there to answer when Arkansas calls. This year our Guardsman completed 52 different state active duty missions. These missions are coordinated through the Arkansas Department of Emergency Management as directed by the governor. They give our Guardsmen an opportunity to apply their skills and training in a homeland security role by assisting local authorities in emergency response and disaster recovery. During FY 18 more than 4,400 man days were carried out to complete missions to assist and protect Arkansans throughout the state. These missions included: supporting local, state and federal law enforcement with our Counter Drug Program, flood support with our aviation brigade and weather analysis with our Unclassified Processing Assessment and Dissemination unit.

This year, Arkansas Guardsmen not only responded to the need of Arkansans but also to the nation. Our Guardsmen assisted with Hurricanes Irma, Michael, and Florence recoveries and assisted border patrol operations with over 1,400 man days and 13 missions conducted.

While the National Guard’s primary focus is the safety and security of the citizens of Arkansas, we also have a responsibility to our taxpayers to use their dollars responsibly and efficiently. This year, the Arkansas National Guard provided professional, cost-effective and reliable solutions for the needs of Arkansans with a total cost to the state of \$271,210.28.

The Arkansas National Guard has developed plans for homeland security-type missions, and are uniquely qualified to support needs within the state. In order to receive our assistance a local community mayor, county judges or county sheriff should request specific support through the Arkansas Department of Emergency Management. These requests must be validated by county coordinators and channeled to the governor’s office for approval.

DEFENSE SUPPORT TO CIVIL AUTHORITIES

The Arkansas National Guard is funded, trained and equipped to support federal wartime missions, but at home the National Guard is best known for our unique role in state missions. Because of this dual mission status, we are well suited to support civil authorities in times of natural disaster and other state emergency situations.

Each year the Arkansas National Guard participates in a wide array of training and combined exercises with local, state and federal authorities to refine plans and synchronize operations concepts. This advanced training fortifies roles and responsibilities and provides for expectation management during stressful emergency situations.

In its homeland security role, the National Guard uses its specialized technology and capabilities for any response mission. As a partner element to civilian agencies, the support the Guard provides is dependent upon what is requested. Some of the capabilities the Arkansas National Guard can provide are:

- ★ manned and unmanned aircraft providing aerial observation capabilities for damage assessments
- ★ various engineering assets and heavy equipment used to clear access ways and streets for recovery operations
- ★ light and heavy transport trucks
- ★ bulk transport of fresh water
- ★ all terrain Humvees and ambulances for winter weather patrols
- ★ electrical power generators
- ★ helicopters for medevac
- ★ search and rescue operations and aerial firefighting support

The most valuable asset of the National Guard is its highly trained, professional personnel who operate the technical and complex systems and equipment. These Soldiers and Airmen direct the planning and coordination with agency partners and manage their resources to ensure the Arkansas National Guard delivers life-saving and life-sustaining resources whenever and wherever needed.

COUNTERDRUG PROGRAM



The Arkansas National Guard Counterdrug Program contributes military support for local, state and federal law enforcement agencies and community-based organizations, which bridges the gap between Department of Defense and non-DoD institutions in the fight against illicit drugs and transnational threats.

In FY 18 the program executed missions throughout the state supporting law enforcement investigations with criminal analysts, ground recon and over 661 flight hours from counterdrug aviation. This support resulted in the seizure of illegal drugs, cash and other assets combined for an estimated value of \$12,903,842 and contributed to the arrest and prosecution of 526 individuals involved in drug trafficking throughout the State of Arkansas.

Counterdrug personnel assisted the Drug Enforcement Administration and law enforcement across the State in conducting domestic cannabis eradication and suppression in 29 counties; resulting in the detection and eradication of over 56,678 marijuana plants.

Additionally, the program provided transportation assistance during two statewide prescription drug take back initiatives involving 137 collection locations. These two initiatives resulted in 45,143 pounds of prescription medication turned in for destruction.

The Full Motion Video (FMV) section of the Arkansas Counterdrug Task Force provided tailored incident, awareness, and assessment (IAA) products to local, state and federal agencies across the nation through the analysis of full motion video and electro-optical imagery collected by the Air National Guard’s RC-26B and other IAA collection systems. The FMV section supported counterdrug operations in FY 18 resulting in seizures of \$6,420,241 in assets and 2,291 pounds of illicit drugs.



COUNTERDRUG STATISTICS

HEROIN	49.32 lbs /up 17%	ICE/METH	470.83 lbs /up 88%
CRACK/COCAINE	327.07 lbs /up 198%	SYNTHETICS	1.4 lbs /up 98%
MARIJUANA	9443.99 lbs /up 919%	FIREARMS	779 /up 452%
RX PILLS	7,248 pills /up 73%		





## YOUTH PROGRAMS

The Arkansas National Guard adds value to communities across the state by administering two youth programs.

The Youth ChalleNGe Program and Civilian Student Training Program reshape the future for at-risk youth. Participants in these programs come from every community in the state. By instilling discipline, confidence, accountability and education these programs help young people become successful, contributing members of their communities.

### THE YOUTH CHALLENGE PROGRAM (YCP)

In FY18 Youth Challenge graduated two classes.

**Class 50:** 80 graduates, 36 GED's, and over 7,200 hours of Service to Community.

**Class 51:** 107 graduates, 45 GED's, over 8,500 hours of Service to the Community. This class also had 40 Cadets go through the Apprenticeship Program (40 hours of all work OSHA-related safety and training). 18 Cadets went through a CNA program (90 hours of instruction). There were 15 Cadets that went through the Construction Techniques Program.

YC also had major structural and grounds improvement thanks to Gen. Berry's concern and dedication to the cadets and the program. Barracks bathrooms were remodeled, awnings erected, laundry room expanded and improved, classrooms were brought to a central location, a day room was established, and a fitness room is being completed. An athletic field should be completed for Class 52. We are purchasing two new vans to help transport the Cadets to activities and service opportunities.

**The Youth ChalleNGe Program can be reached at (501) 212-5565 or 1 (800) 814-8453 or via the web at ARYouthChalleNGe.com**

### THE CIVILIAN STUDENT TRAINING PROGRAM (CSTP)

serves young men (13-17 years old) who have been court ordered to attend the rigorous 8-week program.

The residential phase of the program focuses on behavior management, criminal behavior deterrence, citizenship, physical fitness, academic and life skills, drug/alcohol counseling, and community service. The residential program is followed by a one-year after care/mentorship phase designed to assist youth as they return to their communities.

Since its inception in 1993, CSTP has graduated 7,247 students of which more than 800 have earned their GED certificates through the program.

Over the past year, CSTP has developed partnerships with the Juvenile Justice Mentoring Program at UA Little Rock, as well as the Arkansas Center for Research in Economics at the University of Central Arkansas. Integrating financial management and job skills into the curriculum, as well as taking advantage of the Arkansas Chamber of Commerce and Arkansas Economic Development Council's vocational promotions, is allowing CSTP students to return to their communities with the skills and resources to meaningfully contribute to society.

**You can reach CSTP at (501) 212-5365  
After Hours (501) 212-5213**



## DISTINCTION FROM THE REST

The Army and Air National Guard are the only components of the armed services that have both a state and federal mission and are the only components allowed to enforce domestic policies within the United States. The Posse Comitatus Act was written to limit the powers of the federal government in using federal military personnel to enforce domestic policies and is the reason why the National Guard is often on the forefront of domestic emergency response.

## THE ARKANSAS NATIONAL GUARD STANDS OUT AMONG GUARD UNITS ACROSS THE NATION FOR SEVERAL REASONS

The **39th Infantry Brigade Combat Team** is headquartered on Camp Joseph T. Robinson and has units located in 37 communities in Arkansas, Nebraska and Missouri. The 39th is partnered with the active Army's 101st Airborne Division located at Fort Campbell, KY., as part of the Total Force Partnership Program to foster inter-service cooperation and share best practices.

The **77th Expeditionary Combat Aviation Brigade** is located on Camp Joseph T. Robinson and provides aviation capabilities to the state through the UH-60 Black Hawk, configured for troop movement and MEDEVAC operations, and the UH-72 Lakota, used to conduct MEDEVAC, search and rescue, and aerial reconnaissance supporting state and federal missions. The UH-72 crews work with state and federal law enforcement agencies and provide critical capabilities to the counter drug program to curtail illegal drug production, transportation and sale in Arkansas.

The **142nd Field Artillery Brigade** is headquartered in Fayetteville, and is one of only eight field artillery brigades in the National Guard. It is one of only a handful of units to fire the Army Tactical Missile System.

The **188th Wing** is located in Fort Smith. Its primary mission is piloting the MQ-9 Reaper in support of intelligence, surveillance and reconnaissance missions during combat operations worldwide, with near-real-time processing, exploitation, analysis and dissemination of information and data to aid all spectrums of conflict. The 188th is also home to the only space-focused targeting unit in the Air Force, and houses the only Civil Engineer RED HORSE Training Center in the Air National Guard. The RED HORSE Training Center has trained over 13,000 students from all branches of the military.

The **189th Airlift Wing** and U.S. Air Force Mobility Weapons School is located on Little Rock Air Force Base and is known as the world's "C-130 Center of Excellence" for tactical airlift. Currently Little Rock AFB is home to nearly 60 C-130 aircraft. The wing also houses the 233rd Cyberspace Operations Squadron, the Air National Guard's first cyber training school.



The Arkansas National Guard has deployed more than 16,500 Soldiers and Airmen since 2001 and answered the call for emergency response here at home over 50 times in 2018.

The Arkansas National Guard is organized to support aviation, infantry, field artillery, intelligence, surveillance, reconnaissance, engineering, and medical operations as well as maintenance, signal support and transportation activities. Camp Joseph T. Robinson, Little Rock Air Force Base and Fort Chaffee Joint Maneuver Training Center are each home to world class training centers. The Arkansas National Guard can support state emergency operations and meet its federal mission; we are the total force for Arkansas.





### 39th INFANTRY BRIGADE COMBAT TEAM

#### AUTHORIZED NUMBER OF SOLDIERS: 3,013

The 39th Infantry Brigade is the largest major command in the state and is headquartered on Camp Robinson. The 39th IBCT comprised of 44% of the state's Army National Guard fulltime workforce, and have units located in 37 communities in Arkansas, Nebraska and Missouri. They focused on resetting and rebuilding after multiple mobilizations and overseas deployments in 2017-18.

1st Battalion, 138th Infantry Regiment, of the Missouri NG headquartered in Kansas City, uncased its new regimental colors in June and now wears the 39th IBCT patch. The Brigade also introduced the 239th Brigade Engineer Btn., headquartered in Conway, Ark., in September. This doubles the brigade's engineering resources and increases its ability to provide support during natural disaster relief efforts. 1st Bn., 206th Field Artillery Regiment, headquartered in Russellville, earned the designation as a Composite Artillery Btn. with the addition of a new unit in Booneville, and fielding of the M777A2 howitzer, a first for the ARNG, and upgrade M119A howitzer weapons systems. The additions provide the unit with greater lethality on the battlefield. The brigade also sought to optimize facilities and improve unit strength by relocating seven units and moving three units back into armories in Booneville, Prescott, and West Memphis in 2018.

The brigade's structural changes and training activities in 2018 ensure the continued readiness for the 39th IBCT to support its missions both at home and abroad.



### 77th EXPEDITIONARY COMBAT AVIATION BRIGADE

#### AUTHORIZED NUMBER OF SOLDIERS: 750

The 77th Expeditionary Combat Aviation Brigade (ECAB) is located on Camp Robinson. It has approximately 750 soldiers assigned to the brigade. The 77th provides aviation capabilities to the state with the UH-60 Black Hawk and the UH-72 Lakota.

The UH-60(s) are configured for troop movement and MEDEVAC operations while the UH-72(s) are configured for MEDEVAC and Security and Surveillance missions. They also provide support to civilian authorities through search and rescue missions, natural disaster relief, and fighting forest fires. The UH-72 units conduct MEDEVAC, search and rescue, and aerial reconnaissance missions. UH-72 crews work with state and federal law enforcement agencies and provide critical capabilities to the counter drug program to curtail illegal drug production, transportation, and sale in Arkansas.

Throughout FY18 the 77th executed missions at home and abroad supporting disaster relief, hurricane response, border security, and combat operations in the Middle East. In May 2018, F Co 2/211th ATS deployed to Kuwait supporting Operation Spartan Shield. At home, the 77th provided flood relief and repaired damaged levees in Humnoke in March 2018. In October 2018 two MEDEVAC crews provided relief from Hurricane Michael in Florida. LUH-72 crews operated on the Southwest Board provide aerial support to secure the Southern Border.



### 87th TROOP COMMAND

#### AUTHORIZED NUMBER OF SOLDIERS: 816

87th Troop Command (TC), headquartered at Camp Robinson, North Little Rock, Ark., serves as the Brigade Headquarters for the various Corps and Division level specialty units of the Arkansas National Guard. The Soldiers and Airmen of 87th TC serve in 13 units across eight different counties in central and northeastern Arkansas.

The 61st CST participated in Operation Vigilant Guard 2018 in Chilocco, Okla., conducted multiple hazardous materials training exercises at Texas A & M Extension Campus in College Station, Texas, and provided assistance to local civil authorities during 17 standby response missions and one real world response mission within Arkansas.

The 871st TC Bn. successfully navigated a reorganization in 2018, including the divestiture of Fisher Armory in North Little Rock, moving its headquartered companies to new armories within Arkansas. Prior to divestiture in 2018, the 213th Area Support Medical Company supported the 142nd FAB during Operation Western Strike at Camp Guernsey, Wyo., and the 296th Ground Ambulance conducted a rotation at the Sustainment Training Center in Camp Dodge, Iowa. The 216th MP Company supported the 33rd IBCT (IL ARNG) during Joint Regional Training Center rotation 18-09.

The Brigade is poised to support the nation and the state of Arkansas by providing military police, maintenance recovery, and the unique skills of the 61st CST for chemical and Weapons of Mass Destruction response. The 87th can support state natural disaster emergency operations by assisting with road clearance, security, search and rescue teams, and flood response.



### 142ND FIELD ARTILLERY BRIGADE

#### AUTHORIZED NUMBER OF SOLDIERS: 1,125

The Soldiers of the 142d FAB completed an exceptional year of training as a Focused Readiness Unit (FRU). The FAB started the TY at Fort Indian Town Gap, Penn., executing the force field artillery and counter fire headquarters duties for the 42nd ID at WFX 18-1. This exercise enabled the BDE to focus its efforts in becoming a deployable, qualified and validated operational force. NGB notified the 142d FAB that the BDE HQ, 217th BSB, 142 Signal Co, 1-142 FA (MLRS), 2-142 FA (Paladins), and aligned for training units 1-117 FA (777) and 1-181 FA (HIMARS) would be conducting an Emergency Deployment Readiness Exercise (EDRE) to Camp Guernsey, Wyo. in June. This exercise allowed the BDE to conduct rail operations moving over 900 pieces of equipment from home station at Ft Chaffee, Alabama, and Tennessee to CGWY in late May; the first move via rail of this magnitude since Operation Desert Storm nearly three decades ago. During operations over 2,500 rounds of 155MM HE, practice and special munitions (Illumination, Smoke, and WP) were fired and tracked by the BDE's two Q-53 Radar sections with all rounds observed safe. Over 100 M28 RPPR rounds were fired by the HIMARS and MLRS platforms.

The 142d FAB supported Operation Northern Strike 18 at Camp Grayling, Mich., supporting the 42 ID JAGIC and COIC cells. For the balance of the TY, the Razorback Brigade executed refit and recovery operations from the numerous training events and began setting the conditions for another high-paced FRU year.



### 188th WING

#### AUTHORIZED NUMBER OF AIRMEN: 1,002

The 188th Wing is located on Ebbing Air National Guard Base in Fort Smith. The Wing's primary missions are flying the MQ-9 Reaper (a remotely piloted aircraft), intelligence analysis, and space-focused targeting.

The 188th provides intelligence to its customers on the ground, along with an immediate strike capability.

The wing conducts near-real-time analysis and dissemination of information that is integral in the planning and execution of military operations worldwide. The 188th has the only space-focused targeting unit in the U.S. Air Force that analyzes target sets and pairs them with proper weaponeering.

The 188th has the only Civil Engineer RED HORSE Training Center in the Air National Guard. The unit has trained over 13,000 students from all branches of the military in a variety of heavy construction disciplines.

The Wing's missions and facilities, coupled with Special Forces and Army training facilities in the area, present a unique opportunity for real world joint training events.



### 189th AIRLIFT WING

#### AUTHORIZED NUMBER OF AIRMEN: 1,115

The 189th Airlift Wing is located on Little Rock Air Force Base in Jacksonville. Its mission is to train C-130H aircrew members from initial through instructor level qualification in their respective crew positions. The wing also operates the Air National Guard Enlisted Aircrew Academic School, training the Air Force's C-130H entry-level loadmasters and flight engineers before their initial and mission qualification training. In addition to its academic training missions, the 189th AW flies an average of 10 training sorties a day. The 189th graduates an average of 900 Air, international and inter-service students per year.

Airmen of the 189th AW stand ready for possible worldwide deployment and respond to state emergency missions. The 189th AW uses a Rapid Augmentation Team force package that is uniquely designed to support emergency management operations. The team's systems include the Mobile Emergency Operations Center which greatly increases the capabilities of an incident commander. The team is also equipped to support state emergency operations by assisting with incident command, road clearing, search and rescue, security, flood response and natural disaster assistance.

The wing also launched the Air National Guard's first cyber training school in 2017. This training prepares students to defend the nation's networks and provides both offensive and defensive cyber capabilities to the nation's command authorities. The detachment graduated more than 60 students last year.





**LOCAL, STATE & FEDERAL PARTNERSHIPS**  
The Arkansas National Guard builds partnerships with local, state and federal agencies to prepare for contingencies and homeland security missions. These interagency relationships help expedite response and reduce redundancy thereby saving lives and protecting critical infrastructure during times of emergency.

The Director of Military Support coordinates through the Arkansas Department of Emergency Management (ADEM) on all civil-military training, exercises and state active duty response missions. Each year units of the Arkansas National Guard participate in numerous multiagency exercises for training.

**61ST CIVIL SUPPORT TEAM**

The 61st CST participated in Vigilant Guard 2018 in Chilocco, Okla., conducted Hazardous Materials training and exercises at Texas A & M Extension Campus in College Station, Texas, conducted Collective Lanes Training with ARNORTH, conducted 12 local lanes training exercises, and provided assistance to local civil authorities during 17 standby response missions and one real world response mission within Arkansas. The 61st CST supports the state and nation with disaster and WMD response.

**233RD REGIMENT, REGIONAL TRAINING INSTITUTE**

The 233rd REG (RTI) plans, resources, and executes individual training in accordance with One Army School System (OASS) policy and guidance for approved MOS-T, Professional Military Education (PME), and primary instruction in 11 CMF, 25 CMF, OCS, and Sniper courses, in order to support the needs of the state and nation.

**During FY18: 1-233rd (IN):** trained and added 79 new Soldiers and NCOs to the Infantry ranks for all 3 Army Components (COMPOS); trained 263 Soldiers in Advanced Leader Courses; trained 25 new Soldiers to be instructor qualified; and conducted State and Region 5 Best Warrior Competitions.

**2-233rd (GS):** the Officer Candidate School (OCS) commissioned 14 Second Lieutenants and inducted five officers into the OCS Hall of Fame; COL Don Mabry, COL Gordon McCoy, COL Sharon Sims, CPT Arthur “Bo” Felder (KIA), MAJ Michael Taylor (KIA). The Sniper School transitioned to RTI and is scheduled to train 257 Sniper quotas with the first female Soldier in class #003 summer 2019.

**3-233rd (SC):** trained 460 25 CMF Soldiers, added 272 Soldiers to the Signal Corps ranks for all 3 COMPOS and trained 192 Soldiers in Advanced Leader Courses.

**NATIONAL GUARD MARKSMANSHIP TRAINING CENTER (NGMTC)**

The National Guard Marksmanship Training Center on Camp Robinson is the only unit dedicated to the National Guard’s marksmanship school and competition programs.

Administrating Army and Air National Guard Bureau training and competitive event initiatives at all levels, the NGMTC serves all 54 states and territories within the United States.

Our qualified instructors and support staff ensure that Soldiers and Airmen receive the best training possible by developing and improving their proficiency beyond basic marksmanship skills to increase combat survivability.

**PARTNER TRAINING FACILITIES**

In forging these partner relationships, other agencies are afforded the opportunity to utilize some of the outstanding training facilities at the Arkansas National Guard’s two installations; Camp Robinson in North Little Rock and Fort Chaffee near Fort Smith. These include numerous small arms firing ranges, urban terrain training areas, demolition ranges, cyber technology training centers, education and conference space, aviation centers, and a tactical driver training facility that provides advanced driving skills training for law enforcement across the state.

**STATE PARTNERSHIP PROGRAM**



The **National Guard State Partnership Program (SPP)** has built international partnerships for more than 25 years. Since its beginning, the program has grown significantly with 81 partnerships around the globe.

The State Partnership Program is a unique program to the National Guard because it links a State’s National Guard with the partner nation’s military /security forces in a cooperative, mutually beneficial relationship. These relationships span military, political, economic and social realms. The exchange objectives are based on the developmental needs of the partner nation and parameters of the U.S. State Department’s Integrated Country Strategy.

The Arkansas National Guard has partnered with Guatemala since 2002. This partnership has built an enduring personal and institutional relationship through repeated engagements in areas such as: homeland defense and security, disaster and emergency response, engineering operations, leadership /NCO development, logistics operations, medical operations, CBRNE operations, aviation operations and maintenance events.

Our partnership with Guatemala continues to evolve to meet Combatant Commanders’ security cooperation objectives and U.S. national security goals.

In 2018, the Arkansas National Guard conducted 17 SPP exchanges in the following areas: Homeland Defense and Security, Humanitarian Assistance and Disaster and Emergency Response, Leadership and NCO Development, Gender Integration, Remotely Piloted Aircraft Operations, Medical Readiness, Intelligence, Aviation and Maintenance Operations, and the Best Warrior Competition.

The Arkansas National Guard also participated in the Fuerzas Aliadas Humanitarias led by Army South. The Arkansas SPP program provides the Combatant Commander a unique security cooperation tool that improves international security, builds partner capability and capacity, and provides US access and influence with Guatemala. Arkansas and Guatemala share many of the same safety and security response threats. With these objectives in mind, Arkansas SPP has forecasted 18 SPP exchanges in support of our partnership with Guatemala for FY19.



**COMMUNITY PARTNERSHIPS**

In addition to law enforcement and first responders, the Arkansas National Guard participates in four business-focused community councils and the Governor’s Military Affairs Committee. Two community councils are located in Central Arkansas and two in Northwest Arkansas. These community councils are civilian, non-profit organizations consisting of community and business leaders who share a common interest in promoting the Arkansas National Guard and military services across the state. These councils are:

- LITTLE ROCK AIR FORCE BASE COMMUNITY COUNCIL**  
JACKSONVILLE
- CAMP ROBINSON/CAMP PIKE COMMUNITY COUNCIL**  
NORTH LITTLE ROCK
- 188TH WING/FORT CHAFFEE COMMUNITY COUNCIL**  
FORT SMITH
- NORTHWEST ARKANSAS COUNCIL**  
SPRINGDALE
- THE GOVERNOR’S MILITARY AFFAIRS COMMITTEE**  
LITTLE ROCK



**The Arkansas National Guard is community-based with three installations and 52 readiness centers throughout the state. Our Soldiers and Airmen travel from around the state and country to train and work at these facilities.**

## **ROBINSON MANEUVER TRAINING CENTER**

is home to the RMTC Institute Support Unit and host to tenant organizations from the 39th IBCT, 77th ECAB, 87th TC, JFHQ, the 233rd Regiment Regional Training Institute, the National Guard Marksmanship Training Center, National Guard Professional Education Center, The Arkansas Department of Emergency Management, Civilian Student Training Program (CSTP) and the ARNG Youth Challenge Program (YCP). The training site consists of 32,000 acres and 27 small arms ranges. During FY 2018, 424,292 individuals trained on RMTC. RMTC supported training for all Army National Guard units except the 142nd FA BDE, in addition to this we support multiple ROTC and JROTC organizations, ADEM, Local, County, State and Federal Law Enforcement agencies, Sea Cadets, Boy Scouts, Girl Scouts, around 17 Army Reserve Units, USMC Reserve, Navy Reserve, the 189th AW, and the 19th AW and 314 AW from LRAFB.

Post Engineers executed a \$950,000 sustainment budget for facilities and grounds, kept roads operational and clear during four significant snow and ice events, operated the wastewater treatment plant, averaging 200,000 gallons of waste per day and the water treatment facility averaging 165,000 gallons of water per day. Additionally they maintained over 42 miles of firebreaks. The Material Recycle Facility processed 258 tons of recyclables during FY 2018, keeping material out of landfills and collected \$60,643 in revenues. Range Operations facilitated training for 195,681 personnel and hosted the Arkansas Best Warrior Competition, WPW / AFSAM Matches, The TAG Matches, USAR National SAPR Stakes and USAR Small Arms Championships. Billeting serviced 33,927 soldiers / civilians for FY 2018. Projected total of economic stimulus to the local economy generated by RMTC was \$17,146,403, with PEC included: \$25,070,398.

## **MG CHARLES H. WILSON ARMY AVIATION SUPPORT FACILITY (AASF)**

on Robinson Maneuver Training Center.

The AASF provides mission control and maintenance support for Arkansas Army National Guard aviation assets. It also provides aviation mission command for state and federal missions and is responsible for the training and standardization of aviation aircrews.

The AASF supports the 77th Expeditionary Combat Aviation Brigade and Operations Support Airlift Command. During FY18, aircrews flew more than 130 missions in support of state agencies and National Guard units. Aircrews flew more than 4,600 hours with UH-60 Black Hawk, UH-72 Lakota and C-26 Metroliner platforms in support of state, federal, emergency response, and training missions.

## **FORT CHAFFEE JOINT MANEUVER TRAINING CENTER (FCJMTC)**

is one of only nine installations designated as Regional Collective Training Capability sites in the National Guard. Fort Chaffee consistently hosts over 220,000 man days of training annually to a diverse audience of Department of Defense service members, Department of Energy trainees, as well as federal, state, and local law enforcement agencies. Training units conduct maneuver training, live fire exercises, river crossing operations, urban combat training, command post exercises, and battlefield simulations across the 65,000 acre installation.

In 2018, final construction was completed on the new \$25 Million Scout Reconnaissance and Infantry Platoon Battle Course range complex. This project has been in various stages of design from funding approval to construction for nearly two decades. The range will provide unique training opportunities to both mounted and dismounted Soldiers in both day and night operations. The range is outfitted with battlefield effects simulators to increase realism of an enemy threat and cameras to record unit training for immediate after action review capability.

Fort Chaffee continues to attract new customers desiring to take advantage of the unique training opportunities available. In 2019, a new enduring Field Artillery Brigade mission will be hosted at Fort Chaffee. This event, along with other brigade level training events slated in the next two years, demonstrate the relevance of Fort Chaffee as a regional and national asset to the Army National Guard.

## **EBBING AIR NATIONAL GUARD BASE**

at Fort Smith Regional Airport is home to the 188th Wing. The 188th pilots the MQ-9 Reaper in support of combat operations worldwide. The 188th performs near-real-time intelligence analysis through Distributed Ground Station Arkansas and owns the Air Force's only space-focused targeting unit. It also houses the only Civil Engineer RED HORSE Training Center in the Air National Guard, which has trained over 13,000 graduates in various heavy construction disciplines.

## **LITTLE ROCK AIR FORCE BASE**

in Jacksonville is home to the 189th Airlift Wing.

The Wing conducts flight crew training and administrative operations from its National Guard campus located near the flight line. The 189th AW operates and maintains C-130H aircraft and flies an average of 9 training sorties daily from Little Rock AFB.

The Wing's Mobile Emergency Operations Center, Rapid Augmentation Team personnel and specialized equipment are positioned at the base.

The Arkansas National Guard is ready for the challenges that lie ahead. We will continue to prepare our Soldiers and Airmen for deployments in all areas of the world. Budget constraints, and the realities of a constantly evolving military, will continue to result in Army force structure cuts. Here in Arkansas we have made difficult choices in the rebalancing of our force. The result is a leaner, more efficient force structure at home that still maintains the right capabilities in the right places to serve our state.

## **STRATEGIC PARTNERSHIPS**

Our Soldiers will continue to expand these partnerships with the deployment of a battalion from the 39th Brigade to Central America as a Regionally Aligned Force (RAF). We will continue to participate in the U.S. Southern Command's Beyond the Horizon exercises to provide humanitarian and civic assistance to our strategic partners in Central America.

Our National Guardsmen will continue to strengthen our strategic relationships in Guatemala with with 18 State Partnership Program exchanges planned for the coming year.

## **FUTURE WORKFORCE**

The future of our Youth Challenge program is bright as we work with our interagency partners to expand our facilities and provide more opportunities for our state's youth. The program will expand in the future to provide job training and job opportunities. This will continue to develop Arkansas' workforce and provide reliable, responsible and capable young people ready to enter the job market.

## **FUTURE OPERATIONS**

The 188th Wing at Fort Smith will continue to perform real-time Intelligence, Surveillance and Reconnaissance missions by operating remotely piloted aircraft. The Wing is working toward an operational model in which three missions are combined under one roof to provide rapid and responsive ISR, targeting and strike capabilities to our customers simultaneously. This concept will set new standards in the Air Force for how RPA, DGS and targeting combine to provide more efficient and effective solutions for warfighting.

The Arkansas Army National Guard will continue to leverage emerging technologies with numerous new equipment and training initiatives planned for 2019. This equipment will increase Soldier lethality, provide additional protection and improve warfighting skills. Our Soldiers will receive improved weapons, communications systems and vehicles that will modernized the force and expand our domestic support capabilities.

Our military will continue to evolve as enemies adapt and technology changes. The Arkansas National Guard will change with it while continuing to provide trained and capable Soldiers and Airmen, dedicated to serving the people of Arkansas and our nation.





*We provide ready, trained, and responsive community based units that support the state and defend the nation.*



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