

2018 | <ARKANSAS NATIONAL GUARD/>; POSTURE STATEMENT



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FUTURE FOCUS



The Arkansas National Guard 2018 Posture Statement is an official publication of the Arkansas National Guard. It is published under the provisions of AR 360-1 and AFI 35-101 and is available free of charge.



Since 1804 the Arkansas National Guard has proudly served as a community-based, combat-proven force of citizen Soldiers and Airmen. Over 8,600 men and women continue to achieve

greatness while accepting the challenges and changes of budget cuts and fiscal constraints. Our partnerships grow stronger as we move forward in the global war on terrorism, protect our homeland and serve as leaders in our communities as a competent, capable and diverse force.

Arkansas National Guard Soldiers and Airmen are trained professionals. We are well-equipped with warfighting and disaster response skills to ensure mission success, whether on foreign soil or performing civil support missions here in Arkansas. The Arkansas National Guard continue to prove we have the best Soldiers and Airmen in the nation.

We remain committed to respond to our domestic operational needs. We are a trained, rapid response force ready to deploy when the Governor of Arkansas calls on us during state emergencies to meet the needs of the people of Arkansas. The Arkansas National Guard has served our communities by performing hundreds of missions including disaster response, security assistance, winter storm response, search and rescue, and other missions where our unique capabilities are unmatched.

The Arkansas National Guard is a community-based organization. We continue to build partnerships throughout Arkansas. By working with community leaders we add tremendous value to the state by strengthening the ties between our Soldiers and Airmen, and the people of Arkansas.

We add value to the global community by participating in a State Partnership Program with the Central American country of Guatemala. This relationship with the people of Guatemala and their military strengthens both of our countries by providing our Soldiers and Airmen with unique and valuable training opportunities, while providing the Guatemalan military with disaster response and humanitarian relief expertise.

There is no doubt the Soldiers and Airmen of the Arkansas National Guard will continue to add value to our communities and provide a military force adaptable to any situation at home or abroad. We stand ready to meet the needs of our nation and our fellow citizens. We are Arkansas focused and mission ready.



ACRONYMS REFERENCE

AASF	Army Aviation Support Facility
ADEM	Arkansas Department of Emergency Management
ARNG	Arkansas National Guard
AW	Airlift Wing
CAB	Combat Aviation Brigade
CFA	Cooperative Funding Agreement
CST	Civil Support Team
CSTP	Civilian Student Training Program
DGS	Distributed Ground Station
DSCA	Defense Support to Civil Authorities
FAB	Field Artillery Brigade
FCJMTC	Fort Chaffee Joint Maneuver Training Center
IBCT	Infantry Brigade Combat Team
ISR	Intelligence, Surveillance and Reconnaissance
RED HORSE	Rapid Engineer Deployable Heavy Operational Repair Squadron Engineer
RPA	Remotely Piloted Aircraft
RMTC	Robinson Maneuver Training Center (Camp Robinson)
SPP	State Partnership Program
YCP	Youth Challenge Program



MAJOR GENERAL MARK H. BERRY, THE ADJUTANT GENERAL

The Arkansas National Guard is a capable organization made up of Soldiers and Airmen from across the state willing to serve the people of Arkansas and the United States. In spite of difficult circumstances, we continue to accomplish every mission asked of us. We are a force the state can rely on, and I have never been more proud of the accomplishments of our Citizen Soldiers and Airmen.

Throughout my visits with our Guardsmen, I have seen them demonstrate they are the most ready, capable and motivated they have ever been. I have no doubt they are equal to, or better than, any force this nation has to fight America's wars, secure the homeland and build partnerships.

We have a dual mission: we are a trained and ready war-fighting force that also stands ready to respond to needs of the state and nation during disasters like earthquakes, tornados or hurricanes. Our men and women have the agility and flexibility to be successful in any situation.



ARKANSAS FOCUSED

Every year our Soldiers and Airmen serve Arkansans during times of crisis. When the Arkansas River flooded, our Soldiers and Airmen assisted with evacuations. We assisted the Arkansas State Police by patrolling our state's highways when ice and snow made traveling treacherous. Whenever the people of Arkansas need the unique capabilities of our National Guard we are always there to help and we always will be.



MISSION READY

We continue to provide Soldiers and Airmen to answer the nation's call to fight and serve around the globe. In 2017, the 39th Infantry Brigade Combat Team deployed Guardsmen to Kosovo, three countries in Africa and three countries in Central America. Soldiers of the 77th Combat Aviation Brigade returned after spending a year in support of Operation Inherent Resolve and Operation Spartan Shield in the Middle East, and the 87th Troop Command welcomed home one unit from Joint Task Force Guantanamo Bay in Cuba. Our Soldiers and Airmen continue to prove they have the capability and the skills to fight and win anywhere in the world.



BUILDING PARTNERSHIPS

I have seen our National Guardsmen work to build partnerships at home and abroad. Our Guardsmen have a unique ability to work with others to get difficult jobs done. Our partnership with the Arkansas State Police has been a model of interagency cooperation. We have served alongside them on icy roads and during counterdrug operations. Forging these relationships helps us become a better force for the people of Arkansas.

During my time as Adjutant General, I have seen our Guardsmen working outside our nation's borders building trust with those they encounter. This year as a part of the State Partnership Program, a Guatemalan Soldier participated in our Best Warrior Competition. Our ongoing partnership with Guatemala has increased security for the United States and improved the lives of the citizens of Guatemala.

We continue to participate in the technical information exchanges with the Guatemalan military in disaster response, humanitarian assistance, security, and maintenance operations. In addition to these exchanges, Soldiers of the 39th Infantry Brigade Combat Team were deployed to three different countries in Central America in an effort to improve their security and the lives of their people.



ADDING ECONOMIC VALUE

We continue to be an economic engine for the state's economy. During FY17 the Arkansas National Guard received over \$455 million in federal funding for payroll and operating expenses. Each of our state's 75 counties receives an economic impact from Arkansas Guardsmen who live in our communities. The budget belt has tightened over the past few years and that will likely not change soon. However, the continued benefit of having over 9,000 Citizen Soldiers living in communities throughout Arkansas cannot be overlooked. We are an economic force as well as a military force.



DEVELOPING THE WORKFORCE

When our Soldiers and Airmen are not serving on duty they serve our communities as teachers, tradesmen, law enforcement officers, public servants and in dozens of other capacities. These citizen-Soldiers and Airmen have a unique ability to serve like no others can. They have skills and abilities learned in the military that translate into being better employees for Arkansas' businesses.

I am proud to lead an organization that plays a part in developing teenagers and preparing them for a better future. Our Youth ChalleNGe Program and the Civilian Student Training Program mentors young people who need a hand in developing character and opportunity. These two programs provide a military-structured environment for young people to receive education, learn people skills and gain knowledge that will help them succeed as adults. When we give these kids a chance to succeed, we add value to Arkansas.

Throughout these pages you will see the details on what makes the Arkansas National Guard an organization that adds value and capability to the state. We are warriors who continue to successfully operate on the world's stage over and over. We develop interagency partnerships that enables Arkansas to better serve its residents.

The Arkansas National Guard is ready to accomplish its missions through capable and selfless Soldiers and Airmen as we face the challenges ahead. I am proud to serve with them. They are part of a proud heritage of citizen-Soldiers and Airmen, who continue to serve the people of Arkansas.

WE ARE ARKANSAS FOCUSED AND MISSION READY.

MAJOR GENERAL MARK H. BERRY
THE ADJUTANT GENERAL

OUR MISSION

To provide trained, ready professionals and units responsive to the needs of the nation, state and community.

OUR VISION

One Team - dedicated military and civilian professionals delivering excellence to our communities, State, and Nation.

OUR VALUES

Accountability: honesty, candor, ethics, morals & integrity.

Commitment: loyalty, caring, trust and teamwork.

Professionalism:

selfless service, empowerment, stewardship and excellence in all we do.

Warrior Spirit:

I will always place the mission first.

I will never accept defeat.

I will never quit.

I will never leave a fallen comrade.



A DIVERSE FORCE

The Arkansas National Guard is a community-based force consisting of men and women from every county in the state. Our organization is a cross section representing every demographic group in Arkansas.

Our force is made up of over 8,600 Soldiers and Airmen; over 6,700 in the Army National Guard and over 1,800 in the Air National Guard. We are a highly-skilled and highly-trained team of professional men and women, dedicated to serving our neighbors.

More than 1,900 full-time employees work together to perform critical jobs to support the total force. The Arkansas State Military Department employs over 500 civilian employees to support our installations infrastructure. The full-time workforce is made up of more than 1,100 Army and 750 Air National Guardsmen who work together to support our Arkansas National Guard. They are logisticians, maintainers, aviators, planners and administrators that are essential to mission accomplishment.

ECONOMIC IMPACT TO EVERY COUNTY

Our Soldiers and Airmen live in every county in the state and provide an economic impact felt by virtually every community. During FY17 nearly \$300 million in payroll was earned by our Soldiers, Airmen and civilian employees. The economic impact generated by our National Guardsmen creates jobs and supports businesses throughout the state.

FINANCIAL IMPACT ACROSS THE STATE

The National Guard is not only a cost effective organization, but the state receives hundreds of millions of dollars in federal funding every year to operate and maintain our force. During FY17, over \$455 million in federal funding was spent in Arkansas. The money was used to provide service contracts, utilities and operating expenditures that support Arkansas business and keep our force operational.

Our Cooperative Funding Agreement with the National Guard Bureau supports construction, maintenance and operating expenses for our facilities. Arkansas received over \$51 million in CFA funding during FY17. Of that, 9.9 million was spent on payroll, general revenue, and emergency call-up expenses. The total operational expenditures funding for FY17 was over \$465 million.



OUR DEMOGRAPHICS



TOTAL FORCE			
	ARMY	AIR	ARMY & AIR
Full Time			
Active Guard and Reserves	581	338	919
Federal Military Technicians	556	427	983
Part Time	5,621	1,085	6,706
Total Strength	6,758	1,850	8,608

EDUCATION LEVEL	ARMY	AIR	ARMY & AIR
High School Diploma	4,793	121	4,914
Some College	768	1,217	1,985
Bachelors Degree	862	269	1,131
Advanced Degree	322	142	464

BREAKDOWN BY GENDER				STATE OF ARKANSAS
	ARMY	AIR	ARMY & AIR	
Male	84.0%	82.0%	83.6%	49.1%
Female	16.0%	18.0%	16.4%	50.9%

AGE GROUPS	ARMY	AIR
17-19 Years Old	802	59
20-29 Years Old	2,431	556
30-39 Years Old	1,634	640
40-49 Years Old	801	425
50-59 Years Old	309	165
60 Years and Older	5	2

BREAKDOWN BY RACE				STATE OF ARKANSAS
	ARMY	AIR	ARMY & AIR	
White	76.3%	82.9%	86.2%	72.9%
Black	21.0%	10.3%	18.7%	15.7%
Asian	1.3%	1.3%	1.2%	1.6%
American Indian	1.1%	3.0%	1.5%	1.0%
Hispanic	3.1%	4.4%	3.4%	7.3%*
Other	0.3%	2.8%	0.8%	1.5%

YEARS OF SERVICE	ARMY	AIR
Less than 10 Years	4,041	731
10-19 Years	1,748	645
20-29 Years	709	328
30-39 Years	240	76
40 or More Years	7	1

Note: The average age of our Soldiers in the Arkansas Army National Guard is 29.5 years old and the average age of Airmen in the Arkansas Air National Guard is 35.25 years old.

* The US Census bureau classifies the Hispanic population as an ethnicity, not as a race.

COUNTY BY COUNTY

Economic impact by county, based upon assigned strength of Arkansas National Guard personnel.*

COUNTY	TOTAL	COUNTY	TOTAL	COUNTY	TOTAL
ARKANSAS	\$1,012,144.21	FULTON	\$325,002.28	MONTGOMERY	\$304,647.14
ASHLEY	\$388,971.00	GARLAND	\$4,508,955.48	NEVADA	\$842,868.19
BAXTER	\$1,229,630.74	GRANT	\$2,752,234.65	NEWTON	\$144,408.60
BENTON	\$9,612,432.80	GREENE	\$2,783,148.65	OUACHITA	\$1,011,440.41
BOONE	\$1,551,174.31	HEMPSTEAD	\$658,880.13	PERRY	\$1,123,283.94
BRADLEY	\$817,934.27	HOT SPRING	\$3,081,837.85	PHILLIPS	\$580,835.56
CALHOUN	\$158,300.42	HOWARD	\$546,188.01	PIKE	\$637,368.04
CARROLL	\$424,183.15	INDEPENDENCE	\$1,776,141.25	POINSETT	\$1,247,345.14
CHICOT	\$416,754.64	IZARD	\$261,323.67	POLK	\$1,181,788.69
CLARK	\$1,219,638.91	JACKSON	\$579,862.63	POPE	\$5,912,452.79
CLAY	\$612,205.34	JEFFERSON	\$4,773,701.27	PRAIRIE	\$471,349.00
CLEBURNE	\$1,087,801.71	JOHNSON	\$1,946,914.50	PULASKI	\$73,648,449.79
CLEVELAND	\$245,493.72	LAFAYETTE	\$101,085.12	RANDOLPH	\$751,529.65
COLUMBIA	\$897,470.28	LAWRENCE	\$629,939.53	SALINE	\$12,653,275.35
CONWAY	\$1,883,512.23	LEE	\$299,156.76	SCOTT	\$1,481,529.56
CRAIGHEAD	\$5,852,800.26	LINCOLN	\$386,350.06	SEARCY	\$431,577.78
CRAWFORD	\$14,347,809.04	LITTLE RIVER	\$285,264.94	SEBASTIAN	\$30,532,447.84
CRITTENDEN	\$1,173,368.58	LOGAN	\$3,486,155.33	SEVIER	\$699,398.64
CROSS	\$47,407.73	LONOKE	\$32,194,649.51	SHARP	\$500,354.07
DALLAS	\$690,024.27	MADISON	\$405,354.88	ST. FRANCIS	\$744,626.36
DESHA	\$542,746.23	MARION	\$516,576.72	STONE	\$458,388.49
DREW	\$1,271,825.02	MILLER	\$942,988.11	UNION	\$1,196,318.44
FAULKNER	\$19,886,728.26	MISSISSIPPI	\$650,294.67	VAN BUREN	\$758,518.18
FRANKLIN	\$2,361,430.23	MONROE	\$362,118.67	WASHINGTON	\$12,244,250.46
				WHITE	\$13,843,310.48
				WOODRUFF	\$111,134.57
				YELL	\$1,246,631.07
				TOTAL	\$297,145,440.23

* All information is captured for Fiscal Year 2017.

A multiplier of 1.65 was used to estimate economic impact. Data source: IMPLAN County-Level, Arkansas Version 3.1.1001.12.

FISCAL YEAR 2017

STATE & FEDERAL FUNDING

STATE EXPENDITURES

State General Revenue	9,516,755.00
State Emergency Call-Up	438,437.14
State Payroll	6,739,176.39

NON-EMERGENCY FUND \$22,005.44

TOTAL STATE EXPENDITURES \$9,955,192.14

FEDERAL EXPENDITURES

Cooperative Funding Agreement	51,115,908.22
Military Pay (Army)	61,208,100.00
Civilian Pay (Army)	44,070,300.00
Active Guard & Reserve (Army)	71,256,411.00
Operations & Maintenance (Army)	21,162,262.00
Active Guard & Reserve (Air)	98,090,256.00
Military Pay (Air)	98,526,731.00
Civilian Pay (Air)	82,622,558.00
Operations & Maintenance (Air)	123,647,755.00
Military Construction	0

TOTAL FEDERAL EXPENDITURES \$455,362,523

TOTAL EXPENDITURES \$465,316,278

TOTAL ECONOMIC IMPACT \$767,771,859*

MILITARY CONSTRUCTION

One new military construction project was funded in FY16. \$13.36 million was received for a new mission operations facility at Ebbing Air National Guard Base in Fort Smith. No new Army National Guard construction was funded in FY16 however, funding from previous years continued to be used for ongoing construction. Projects at Fort Chaffee Joint Maneuver Training Center include the Scout Recce Platoon Battle Course and the Convoy Live Fire Entry Control Point. Robinson Maneuver Training Center projects included the Combined Support Maintenance Shop and the Vehicle Wash Facility.

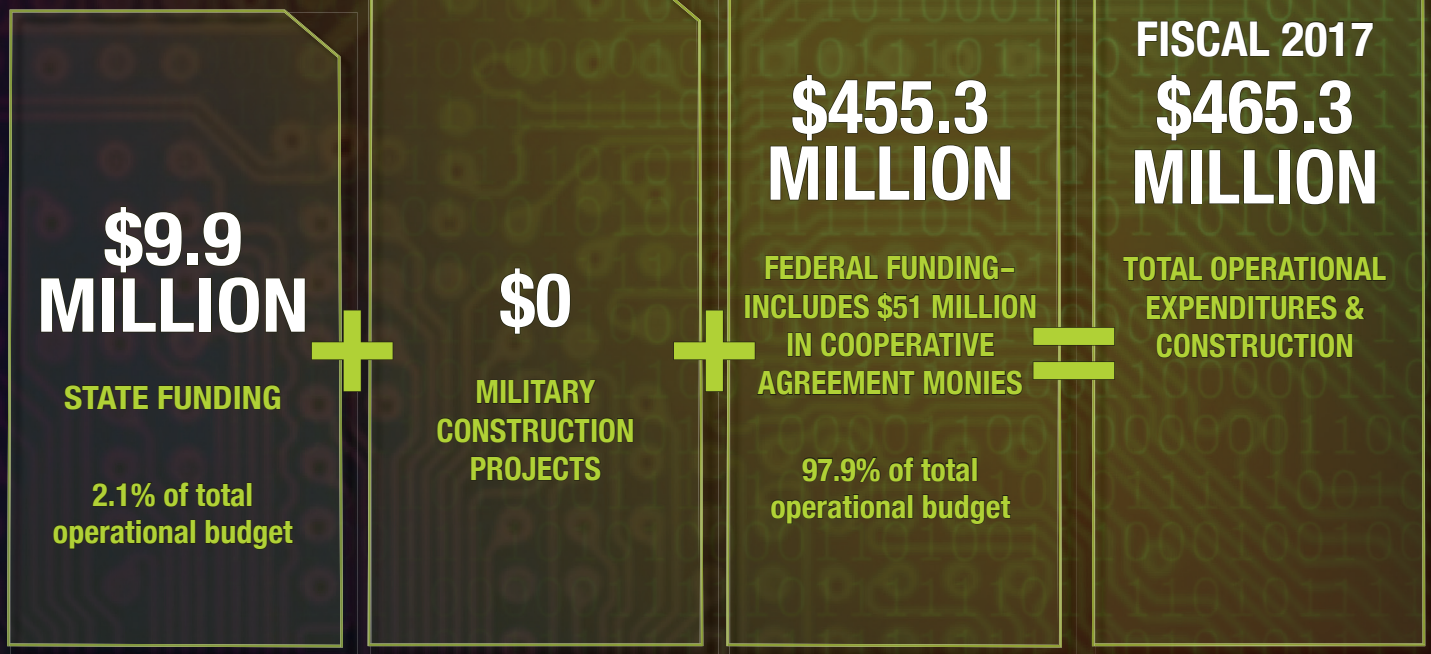
MILITARY CONSTRUCTION FUNDING:

FY16: \$13,360,000

FY17: \$0

FY18: NO NEW MILITARY CONSTRUCTION FUNDING IS ANTICIPATED

NOTE: The Cooperative Funding Agreement between the Arkansas Military Department and the National Guard Bureau is in place to support construction, maintenance, repair or operation of facilities, and mission operational support as authorized. This does not include military construction monies, which are separate.





One of the Arkansas National Guard's foremost guiding principles is to support and defend the people of Arkansas. We look to fulfill this purpose in everything we do, every program we conduct and every mission we engage. Our Soldiers and Airmen are integral to the communities we represent. These service members strive to add value to their communities, and the state as a whole. Whether on duty during a disaster response mission, or participating in civil-military training with a community partner, our Arkansas Guardsmen fulfill their guiding principals of supporting Arkansas.

As a community based organization, the Arkansas National Guard partners with local, state and federal organizations and agencies for training purposes, law enforcement support and mutual development opportunities. This approach builds cooperative capacity and a synchronized concept of operations when a true emergency need arises.



STATE MISSIONS

When Arkansas calls, we are prepared to answer. This year your Guardsman put their training to use for the people of Arkansas by completing 86 different state active duty missions. These missions are coordinated through the Arkansas Department of Emergency Management as directed by the governor. Our Soldiers and Airmen use their military skills and training in a homeland security role by assisting local authorities during emergency response and disaster recovery. During FY17 more than 1,700 Arkansas Guard members carried out missions to assist and protect Arkansans throughout the state. These missions included: supporting local authorities to provide security, high-water rescue and traffic control points.

This year Arkansas Guardsman responded to the needs of Arkansans and the nation. In the aftermath of Hurricanes Harvey, Irma and Maria, over 1,700 guard members were activated and 30 missions were conducted in neighboring states and territories.

While the National Guard's primary focus is the safety and security of the people of Arkansas, we also have a responsibility to our taxpayers to use their dollars responsibly and efficiently. This year the Arkansas National Guard provided professional, cost-effective and reliable solutions for the needs Arkansans. Our good stewardship paid off and the total expenditure by the state for FY17 was \$2,257,717.

The Arkansas National Guard has developed plans for homeland security-type missions, and is uniquely qualified to support these needs within the state. In order to receive our assistance a local community mayor, county judge or county sheriff should request specific support through the Arkansas Department of Emergency Management. These requests must be validated by county coordinators and channeled to the governor's office for approval.

THE ARKANSAS NATIONAL GUARD'S DEFENSE SUPPORT TO CIVIL AUTHORITIES ACTIVITY FOR 2016

December 27, 2017
WATER SUPPORT
 The Arkansas National Guard responded to the needs of the people of Arkansas in Phillips county after one of their water system pumps was lost. The 39th Infantry Brigade Combat team provided four military personnel and a HIPPO (M1120A2) water truck. Guardsmen provided approximately 4,450 gallons of water to the community.



August - October, 2017
HURRICANE RESPONSE
 Over 1,700 Arkansas guardsmen were activated to respond to Hurricanes Harvey, Irma and Maria. The missions were conducted by Soldiers from across the state. They worked to assist local law enforcement and residents during the aftermath of the hurricanes.



OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

May 6-12, 2017
FLOOD SUPPORT
 The Arkansas National Guard conducted eight different missions. Soldiers and Airmen of the 87th Troop Command, 39th Infantry Brigade Combat Team, 189th Airlift Wing, and the 77th Combat Aviation Brigade provided security support, high water teams, and traffic control points for White, Randolph, Prairie, Lawrence, and Craighead counties.



DEFENSE SUPPORT TO CIVIL AUTHORITIES

The Arkansas National Guard is funded, trained and equipped to support federal wartime missions, but at home the national guard is best known for our unique role in state missions. Because of this dual mission status, we are well suited to support civil authorities in times of natural disaster and other state emergency situations.

Each year the Arkansas National Guard participates in a wide array of training and combined exercises with local, state and federal authorities to refine plans and synchronize operations concepts. This advanced training fortifies roles and responsibilities and provides for expectation management during stressful emergency situations.

In its homeland security role, the National Guard uses its specialized technology and capabilities for any response mission. As a partner element to civilian agencies, the support the Guard provides is dependent upon what is requested. Some of the capabilities the Arkansas National Guard can provide are:

- manned and unmanned aircraft providing aerial observation capabilities for damage assessments
- various engineering assets and heavy equipment used to clear access ways and streets for recovery operations
- light and heavy transport trucks
- bulk transport of fresh water
- all terrain Humvees and ambulances for winter weather patrols
- electrical power generators
- helicopters for medevac
- search and rescue operations and aerial firefighting support

The most valuable asset of the National Guard is our highly trained, professional personnel who operate technical and complex systems and equipment. Our Soldiers and Airmen direct the planning and coordination with agency partners and manage their resources to ensure the Arkansas National Guard delivers life-saving and life-sustaining resources whenever and wherever needed.

YOUTH PROGRAMS

The Arkansas National Guard adds value to communities across the state by administering the two youth programs.

The Youth Challenge Program and Civilian Student Training Program reshape the future of at-risk youth. Participants in these programs come from every community in the state. By instilling discipline, confidence, accountability and education these programs help young people become successful, contributing members of their communities.

THE YOUTH CHALLENGE PROGRAM (YCP)

YCP is a voluntary program open to males and females ages 16 – 18 years old. These at risk youths receive the structure and educational development needed to get on a better course for their life. The YCP is 75 percent federally funded.

Arkansas' YCP has graduated 3,691 cadets during its 24 years of operation. The program's 22-week residential phase focuses on education and community service.

In 2017, 204 cadets completed 12,240 hours of community service. The YCP has a 75 percent graduation rate. More than 90 percent of those graduates are now employed, continuing their education or serving in the military.

The Arkansas Legislature and the Arkansas Department of Education have recognized the impact the YCP imparts to our youth. As of September of 2015 school districts across the state may give credits towards core subjects or electives to graduates of the YCP.

Youth Challenge is currently expanding its existing facilities to better serve its students and increase the number of youth it can serve each year.

The Youth Challenge Program can be reached at (501) 212-5565 or 1 (800) 814-8453 or via the web at ARYouthChallenge.com

THE CIVILIAN STUDENT TRAINING PROGRAM (CSTP)

CSTP is open to juvenile court ordered male participants ages 13 to 17 years old. CSTP is an eight or nine-week residential program followed by a one year after care/mentorship phase designed to assist youth in transitioning their lifestyles.

The program teaches behavior management, criminal behavior deterrence, citizenship, physical fitness, academic and life skills, and community service.

Since its inception in 1993, CSTP has graduated 6,939 students of which more than 816 have earned their GED certificate through the program. In addition to academic achievement, CSTP's success is measured by its 85 percent non-repeat offender rate for graduates.

You can reach CSTP at (501) 212-5363
After Hours (501) 212-5213

The Youth Challenge Program and the Civilian Student Training Program are examples of how the Arkansas National Guard functions not only as a strategic combat-ready reserve force, but also has the people, equipment, training and capabilities to protect the people and property in our local communities.

Through these programs and other training and cooperative endeavors, the Arkansas National Guard is forging long term relationships to benefit our communities and add value and strength to Arkansas.





DISTINCTION FROM THE REST

The Army and Air National Guard are the only components of the armed services that have both a state and federal mission and are the only components allowed to enforce domestic policies within the United States. The Posse Comitatus Act was written to limit the powers of the federal government in using federal military personnel to enforce domestic policies and is the reason why the National Guard is often on the forefront of domestic emergency response.

THE ARKANSAS NATIONAL GUARD STANDS OUT AMONG GUARD UNITS ACROSS THE NATION FOR SEVERAL REASONS

The 39th Infantry Brigade Combat Team has units in 37 Arkansas communities and in 2018 will expand to add subordinate units in Missouri and Nebraska. In 2017, the 39th had over 1,000 Soldiers deployed simultaneously to Kosovo, Central America and the Horn of Africa. Additionally, the 39th continues to partner with the active army's 101st Airborne Division in the Total Force Partnership Program which aligns National Guard units with active duty units to foster inter-service cooperation and share best practices.

The 77th Combat Aviation Brigade is based at Camp Joseph T. Robinson and comprised of units from Arkansas and 14 other states. The Peacemakers are responsible for the operations and maintenance of 29 aircraft within Arkansas to support state mission requirements. Whether participating in peacetime operations domestically or in support of contingency operations overseas, the Peacemakers remain ready to support mission requirements when called.

The 142nd Field Artillery Brigade is headquartered in Fayetteville, and is one of only eight field artillery brigades in the National Guard. It is one of only a handful of units to fire the Army Tactical Missile System. The brigade has reached a milestone this year, celebrating its 100 anniversary.

The 188th Wing is located in Fort Smith. Its primary mission is piloting the MQ-9 Reaper in support of intelligence, surveillance and reconnaissance missions during combat operations worldwide, with near-real time processing, exploitation, analysis and dissemination of information and data to aid all spectrums of conflict. The 188th is also home to the only space-focused targeting unit in the Air Force, and houses the only Civil Engineer RED HORSE Training Center in the Air National Guard. The RED HORSE Training Center has trained over 13,000 students from all branches of the military.

The 189th Airlift Wing and U.S. Air Force Mobility Weapons School located at Little Rock Air Force Base is known as the world's "C-130 Center of Excellence" for tactical airlift. Currently Little Rock AFB is home to more than 90 C-130H/J aircraft.



The Arkansas National Guard has deployed more than 16,500 Soldiers and Airmen since 2001 and answered the call for emergency response here at home over 80 times in 2017.

In 2018 Arkansas National Guard Soldiers will continue their mission in Eastern Europe and will save lives, protect key assets and ensure the peace, health and public safety here at home and abroad.

The Arkansas National Guard is organized to support aviation, infantry, field artillery, intelligence, surveillance, reconnaissance, engineering and medical operations as well as maintenance, signal support and transportation activities. Camp Joseph T. Robinson, Little Rock Air Force Base and Fort Chaffee Joint Maneuver Training Center are each home to world class training centers. The Arkansas National Guard can support state emergency operations and meet its federal mission. We are the total force for Arkansas.

ARMY BRIGADES & AIR WINGS



39th INFANTRY BRIGADE COMBAT TEAM

AUTHORIZED NUMBER OF SOLDIERS: 3,070

The 39th Infantry Brigade Combat Team (IBCT) is the largest major command in the state and is headquartered on Camp Robinson. The 39th IBCT consists of 44% of the state's Army National Guard strength and employs 11% of the state's Army National Guard fulltime workforce. The 39th IBCT has units located in 37 communities in Arkansas and Nebraska and Missouri.

The 39th supported multiple overseas missions in 2017 by deploying Soldiers to Kosovo, six countries in Africa and three countries in Central America. Simultaneously, the non-deployed Soldiers provided disaster response for the flooding in Northeast Arkansas and the Hurricane Harvey disaster relief efforts in Southeast Texas. Soldiers from the 39th also participated in combat training center rotations at the National Training Center in Fort Irwin, California and the Joint Readiness Training Center in Fort Polk, Louisiana.

The 39th is primarily an infantry brigade organized to provide wartime missions in maneuver, field artillery, reconnaissance, intelligence, engineering and medical operations as well as maintenance, signal support and transportation activities. The 39th is prepared to support state emergency operations by assisting with road clearing, search and rescue, security, flood response and other natural disaster assistance.



77th COMBAT AVIATION BRIGADE

AUTHORIZED NUMBER OF SOLDIERS: 790

The 77th Combat Aviation Brigade (CAB) is headquartered on Camp Robinson. The Soldiers assigned to the 77th are dispersed across a Brigade Headquarters, 2 Battalion Headquarters and 12 companies. The main mission for the Brigade is to provide aviation capabilities in support of state and federal missions. This is accomplished with three different aircraft, the UH-60 Black Hawk, UH-72 Lakota helicopters and the C-26 Metroliner.

The Black Hawks are used for troop movement and medical evacuation capabilities while the Lakotas are used for medical evacuation and security and surveillance missions. C-26 is an operational support aircraft.

The Black Hawk crew's main mission is moving members of the National Guard and their equipment. They support the state by flying search and rescue missions, Aeromedical Evacuation (MEDEVAC) and aerial overview of natural disasters, and forest fire fighting.

The Lakota crews fly a large number of hours yearly in support of the state counter drug team's effort to reduce illegal drug activity. They also support other local and federal law enforcement agencies in escaped prisoner searches, missing / lost person searches and natural disaster surveillance and MEDEVAC Operations.

The Brigade Headquarters and one Battalion Headquarters returned this year from a year-long OCONUS mobilization in Support of Operation Inherent Resolve and Operation Spartan Shield. Two companies also deployed this year in support of the same operations in the CENTCOM AOR.



87th TROOP COMMAND

AUTHORIZED NUMBER OF SOLDIERS: 1,043

87th Troop Command (TC) is headquartered on Camp Robinson and serves as the Brigade Headquarters for Corps and Division level specialty units within the Arkansas National Guard. Soldiers and Airmen from the 87th serve in 18 units in seven different counties in central and northeastern Arkansas. There are numerous specialty units in the 87th including the 106th Army Band, 61st Civil Support Team (CST), 119th Mobile Public Affairs Detachment (MPAD); 213th and 296th Medical Companies, 216th Military Police Company (MP); 224th Maintenance Company, 875th Engineer Battalion and the Recruiting and Retention Battalion.

The Soldiers of the 119th MPAD provided public affairs support for Joint Task Force Guantanamo during their deployment to Guantanamo Bay, Cuba during 2017. The 61st CST provided valuable training to Soldiers from our state partnership country Guatemala, conducted a training exercise with ARNORTH and conducted 23 real world missions throughout Arkansas. 871st Troop Command Soldiers from two companies participated in Sustainment Training Center exercises at Camp Dodge, Iowa, and the 216th MP Company participated in a Joint Military Police, Security Forces validation exercise. The 875th EN BN and 61st CST supported missions during the spring floods in NE Arkansas and also supported Texas with relief efforts during Hurricane Harvey. The 87th TC brigade also participated in the New Madrid Earthquake Exercise during June 2017.

The Brigade is organized to support the state by providing military police, engineering, medical assets and the unique skills of the 61st CST for chemical and Weapons of Mass Destruction response. The 87th can support state emergency operations by assisting with road clearing, search and rescue, security, flood response and as other natural disaster assistance.



142ND FIELD ARTILLERY BRIGADE

AUTHORIZED NUMBER OF SOLDIERS: 1,125

The 142nd Field Artillery Brigade (FAB) is headquartered in Fayetteville and is one of only eight field artillery brigades in the National Guard. The Brigade has Soldiers assigned to 12 units located in six counties, primarily in Northwest Arkansas. The 142nd also has Soldiers in two battalions located in Alabama and Tennessee.

The 142nd provides precision field artillery support for Corps, Divisions, Brigade Combat Teams and support Brigades while simultaneously remaining postured to conduct missions in support of state emergencies. The 142nd has established a training relationship with the active Army's 29th Infantry Division. The 142nd began the year by planning and conducting a training exercise, Operation TRIDENT 17, with the Naval Special Warfare group. During annual training, 2-142nd became the first Paladin Battalion to be certified as an Army Early Response Force by 1st Army.

The 142nd is organized to support the state by providing transportation, signal support and medical assets. The brigade is equipped to support state emergency operations by assisting with road clearing, search and rescue, security, flood response and other natural disaster assistance. This year, Soldiers of the 142nd responded during the aftermath of Hurricane Harvey in Texas



188TH WING

AUTHORIZED NUMBER OF AIRMEN: 1,002

The 188th Wing is located on Ebbing Air National Guard Base in Fort Smith. The Wing's primary missions are: flying the MQ-9 Reaper (a remotely piloted aircraft), intelligence analysis, and Space-Focused Targeting.

The MQ-9 Squadron provides intelligence to their customers on the ground, along with an immediate strike capability. The Wing conducts near-real-time analysis and dissemination of information that is integral in the planning and execution of military operations worldwide. The 188th has the only space-focused targeting unit in the U.S. Air Force that analyzes target sets and pairs them with proper weaponing.

The 188th has the only Civil Engineer RED HORSE Training Center in the Air National Guard and has trained over 13,000 students from all branches of the military. RED HORSE squadrons are the Air Force's heavy-construction units.

The Wing's missions and facilities, coupled with Special Forces and Army training facilities in the area, present a unique opportunity for real world joint training events.



189TH AIRLIFT WING

AUTHORIZED NUMBER OF AIRMEN: 1,115

The 189th Airlift Wing is located on Little Rock Air Force Base in Jacksonville. Its mission is to train C-130H aircrew members from initial through instructor level qualification in their respective crew positions. The wing also operates the Air National Guard Enlisted Aircrew Academic School, training the Air Force's C-130 entry-level loadmasters and flight engineers before their initial and mission qualification training. In addition to its academic training missions, the 189th AW flies an average of 10 training sorties a day. The 189th graduates an average of 900 Air, international and inter-service students per year.

Airmen of the 189th AW stand ready for possible worldwide deployments and state emergency missions. The 189th AW uses a Rapid Augmentation Team force package that is uniquely designed to support emergency management operations. The team's systems include the Mobile Emergency Operations Center which greatly increases the capabilities of an incident commander. The team is also equipped to support state emergency operations by assisting with incident command, road clearing, search and rescue, security, flood response and natural disaster assistance.

In 2017 the wing launched the Air National Guard's first cyber training school. This training prepares students to defend our nation's networks and provides both offensive and defensive cyber capabilities to the nation's command authorities. The detachment graduated more than 60 students last year.

LOCAL, STATE & FEDERAL PARTNERSHIPS

The Arkansas National Guard builds partnerships with local, state and federal agencies to prepare for contingencies and homeland security missions. These interagency relationships help expedite response and reduce redundancy thereby saving lives and protecting critical infrastructure during times of emergency.

The Director of Military Support coordinates through the Arkansas Department of Emergency Management (ADEM) on all civil-military training, exercises and state active duty response missions. Each year units of the Arkansas National Guard participate in numerous multiagency exercises for training.

61ST CIVIL SUPPORT TEAM

The 61st Civil Support Team of Army and Air National Guard professionals logged over 5,000 mission and training hours in 2017. This joint interagency training for hazardous materials involves providing technical expertise and specialized support to organizations ranging from the FBI to local volunteer fire departments across the state. The team participated in Vigilant Guard, a national level training event, to improve regional response readiness.

The 61st supported 20 missions throughout the year for homeland defense purposes including University of Arkansas Razorback home football games; Arkansas State University Red Wolf home football games; the Wal-Mart annual Shareholder's meeting; Oaklawn's Racing Festival of the South; the Little Rock Marathon, and the Komen Race for the Cure.

The 61st CST deployed to Texas for 19 days in response to Hurricane Harvey. The team was responsible for assisting the Texas Commission on Environmental Quality and Environmental Protection Agency in locating orphan HAZMAT containers and determining the impact to surrounding areas. The team also provided decontamination assets during the recovery of HAZMAT containers.

COUNTERDRUG PROGRAM

The Arkansas National Guard Counterdrug Program contributes military support for local, state and federal law enforcement agencies and community based organizations, which bridges the gap between Department of Defense and non-DoD institutions in the fight against illicit drugs and transnational threats.

In FY17 the program executed missions throughout the state supporting law enforcement investigations by providing criminal analysts, ground recon and over 661 flight hours from counterdrug aviation. This support resulted in the seizure of illegal drugs, cash and other assets combined for an estimated value of \$12,903,842 and contributed to the arrest and prosecution of 526 individuals involved in drug trafficking throughout the State of Arkansas.

Counterdrug personnel assisted the Drug Enforcement Administration and law enforcement across the State in conducting domestic cannabis eradication and suppression in 29 counties; resulting in the detection and eradication of over 56,678 marijuana plants.

Additionally, the program provided transportation assistance during two statewide prescription drug take back initiatives involving 137 collection locations. These two initiatives resulted in 45,143 pounds of prescription medication turned in for destruction.

The Full Motion Video (FMV) section of the Arkansas Counterdrug Task Force provided tailored incident, awareness, and assessment (IAA) products to local, state and federal agencies across the nation through the analysis of full motion video and electro-optical imagery collected by the Air National Guard's RC-26B and other IAA collection systems. The FMV section supported counterdrug operations in FY17 resulting in seizures of \$6,420,241 in assets and 2,291 pounds of illicit drugs.

PARTNER TRAINING FACILITIES

In forging these partner relationships other agencies are afforded the opportunity to utilize some of the outstanding training facilities at the Arkansas National Guard's two installations; Camp Robinson in North Little Rock and Fort Chaffee near Fort Smith. These include numerous small arms firing ranges, urban terrain training areas, demolitions ranges, cyber technology training centers, education and conference space, aviation centers and a tactical driver training facility that provides advanced driving skills training for law enforcement across the state.



STATE PARTNERSHIP PROGRAM

The National Guard State Partnership Program (SPP) has built international partnerships for more than 24 years. Since its beginning the program has grown significantly with 74 partnerships across all six geographic Combatant Commands.

Since 2002 the Arkansas National Guard has partnered with the country of Guatemala. This partnership has built enduring personal and institutional relationships through repeated engagements in areas such as: homeland defense and security, disaster and emergency response, engineer operations, leadership/NCO development, logistics operations, medical operations, CBRNE operations, aviation operations and maintenance events.

The State Partnership Program is a unique program to the National Guard because it links a State's National Guard with the partner nation's military/security forces in a cooperative, mutually beneficial relationship. These relationships span military, political, economic and social realms. The exchange objectives are based on the developmental needs of the partner nation and parameters of the U.S. State Department's Integrated Country Strategy.

The Arkansas SPP program continues to evolve to meet Combatant Commanders' security cooperation objectives and U.S. national security goals while maintaining relationships with our partner, Guatemala.

In 2017, the Arkansas National Guard conducted 25 exchanges with Guatemala.

This year the Arkansas National Guard also led the Regionally Aligned Forces (RAF) for U.S. Army South in order to train the new Interagency Task Forces in Guatemala, Honduras and El Salvador.

2 BN, 153rd IN, 39th IBCT formed Task Force Gunslinger and conducted Operation Together Forward within the Central American area of operation. Their mission was to assist partner nation security forces in strengthening regional security and countering trans-regional threats. Task Force Gunslinger trained approximately 1,200 partner nation soldiers on border security operations, information operations, and battalion level staff operations.

Arkansas and Guatemala share many of the same safety and security response threats. With these objectives in mind AR SPP has forecasted 18 SPP exchanges in support of our partnership with Guatemala for FY18.



COMMUNITY PARTNERSHIPS

In addition to law enforcement and first responders, the Arkansas National Guard participates in four business-focused community councils and the Governor's Military Affairs Committee. Two community councils are located in Central Arkansas and two in Northwest Arkansas. These community councils are civilian, non-profit organizations consisting of community and business leaders who share a common interest in promoting the Arkansas National Guard and military services across the state. These councils are:

LITTLE ROCK AIR FORCE BASE COMMUNITY COUNCIL
JACKSONVILLE, ARKANSAS

CAMP ROBINSON/CAMP PIKE COMMUNITY COUNCIL
NORTH LITTLE ROCK, ARKANSAS

188TH WING/FORT CHAFFEE COMMUNITY COUNCIL
FORT SMITH, ARKANSAS

NORTHWEST ARKANSAS COUNCIL
SPRINGDALE, ARKANSAS

THE GOVERNOR'S MILITARY AFFAIRS COMMITTEE

<\ FACILITIES/INSTALLATIONS \>

The Arkansas National Guard is community-based with three installations and 52 readiness centers throughout the state. Our Soldiers and Airmen travel from around the state and country to train and work at these facilities.



ROBINSON MANEUVER TRAINING CENTER

is home to the Arkansas National Guard Joint Force Headquarters, the 39th Infantry Brigade Combat Team, the 77th Combat Aviation Brigade, the 87th Troop Command and is the site for the Arkansas National Guard logistics, maintenance and administrative directorates as well as the location for the Arkansas Department of Emergency Management.

The facility consists of 32,000 acres, 26 small arms ranges and hosts three premier training institutions; the 233rd Regiment Regional Training Institute, the National Guard Marksmanship Training Center and the National Guard Professional Education Center.

During FY17, more than 397,500 individuals trained on RMTTC. The trainees included National Guardsmen, Department of Defense employees, and members of federal, state and local law enforcement agencies.



MG CHARLES H. WILSON ARMY AVIATION SUPPORT FACILITY (AASF) on Robinson Army Airfield on Robinson Maneuver Training Center.

The AASF provides mission control and maintenance support for Arkansas Army National Guard aviation assets. It also provides aviation mission command for state and federal missions and is responsible for the training and standardization of aviation aircrews.

The AASF supports the 77th Combat Aviation Brigade and Operations Support Airlift Command. During FY17, aircrews flew more than 100 missions in support of state agencies and National

Guard units. Aircrews flew more than 40,000 hours worldwide with UH-60 Black Hawk, UH-72 Lakota and C-26 Metroliner platforms in support of state and federal missions.



FORT CHAFFEE JOINT MANEUVER TRAINING CENTER (FCJMTC)

is a 65,000 acre premier training site near Fort Smith.

It is utilized by all Department of Defense components and a variety of local, state, and federal agencies for maneuver training, live fire exercises, river crossing operations, and urban combat training. FCJMTC is one of nine National Guard Regional Collective Training Capability sites in the nation capable of conducting Company Level Maneuver and Platoon Live Fire training.

In addition, Fort Chaffee operates one of twelve National Guard Training Support Centers with a variety of Training Aids, Devices, Simulators and Simulations (TADSS) allowing Soldiers and military units to train personnel at full spectrum operations using simulation devices in a training environment.

Fort Chaffee continues to upgrade current facilities and add ranges and facilities to accommodate brigade-sized training and simulation exercises.



EBBING AIR NATIONAL GUARD BASE at Fort Smith Regional Airport is home to the 188th Wing. The 188th pilots the MQ-9 Reaper in support of combat operations worldwide. The 188th furthermore performs near-real-time intelligence analysis through Distributed Ground Station Arkansas, and owns the Air Force's only space-focused targeting unit. It also houses the only Civil Engineer RED HORSE Training Center in the Air National Guard, with over 13,000 graduates.



LITTLE ROCK AIR FORCE BASE

in Jacksonville is home to the 189th Airlift Wing.

The wing conducts flight crew training and administrative operations from its National Guard campus located near the flight line. The 189th AW operates and maintains C-130H aircraft and flies an average of 10 training sorties daily from Little Rock AFB.

The wing's Mobile Emergency Operations Center, Rapid Augmentation Team personnel and specialized equipment are positioned at the base.

The Arkansas National Guard is ready for the challenges that lie ahead. We will continue to prepare our Soldiers and Airmen for deployments in all areas of the world. Budget constraints, and the realities of a constantly evolving military, will continue to result in Army force structure cuts. Here in Arkansas we have made difficult choices in the rebalancing of our force. The result is a leaner, more efficient force structure at home that still maintains the right capabilities in the right places to serve our state.



STRATEGIC PARTNERSHIPS

Our Soldiers will continue to expand these partnerships with the deployment of a battalion from the 39th Brigade to Central America as a Regionally Aligned Force (RAF). We will continue to participate in the U.S. Southern Command's Beyond the Horizon exercises to provide humanitarian and civic assistance to our strategic partners in Central America.

Our National Guardsmen will continue to strengthen our strategic relationships in Guatemala with with 18 State Partnership Program exchanges planned for the coming year.



FUTURE WORKFORCE

The future of our Youth Challenge program is bright as we work with our interagency partners to expand our facilities and provide more opportunities for our state's youth. The program will expand in the future to provide job training and job opportunities. This will continue to develop Arkansas' workforce and provide reliable, responsible and capable young people ready to enter the job market.



FUTURE OPERATIONS

Cyberspace is the new battleground and protecting our nation's computer systems requires trained cyber defenders. The Arkansas Air National Guard's 189th Airlift Wing at Little Rock Air Force Base will stand up a first of its kind Cyber School in FY17. The new Cyber Skills course will prepare students to provide offensive cyber capabilities and to defend our nations networks.

The 188th Wing at Fort Smith will continue to perform real-time Intelligence Surveillance and Reconnaissance missions by operating remotely piloted aircraft. The Wing is working toward an operational model where three missions are combined under one roof to provide rapid and responsive ISR, targeting and strike capabilities to our customers simultaneously. This concept, will set new standards in the Air Force for how RPA, DGS and targeting combine to provide more efficient and effective solutions for warfighting.

The Arkansas Army National Guard will continue to leverage emerging technologies with numerous new equipment and training initiatives planned for 2017. This equipment will increase Soldier lethality, provide additional protection and improve warfighting skills. Our Soldiers will receive improved weapons, communications systems and vehicles that will modernized the force and expand our domestic support capabilities.

Our military will continue to evolve as enemies adapt and technology changes. The Arkansas National Guard will change with it while continuing to provide trained and capable Soldiers and Airmen, dedicated to serving the people of Arkansas and our Nation.

WE ARE ARKANSAS FOCUSED AND MISSION READY.



<\WE ARE ARKANSAS FOCUSED.\>;

<\WE ARE MISSION READY.\>;

<\WE ARE THE ARKANSAS NATIONAL GUARD.\>:



THE ARKANSAS NATIONAL GUARD
PUBLIC AFFAIRS OFFICE
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