

ARKANSAS
NATIONAL GUARD

2017

POSTURE
STATEMENT

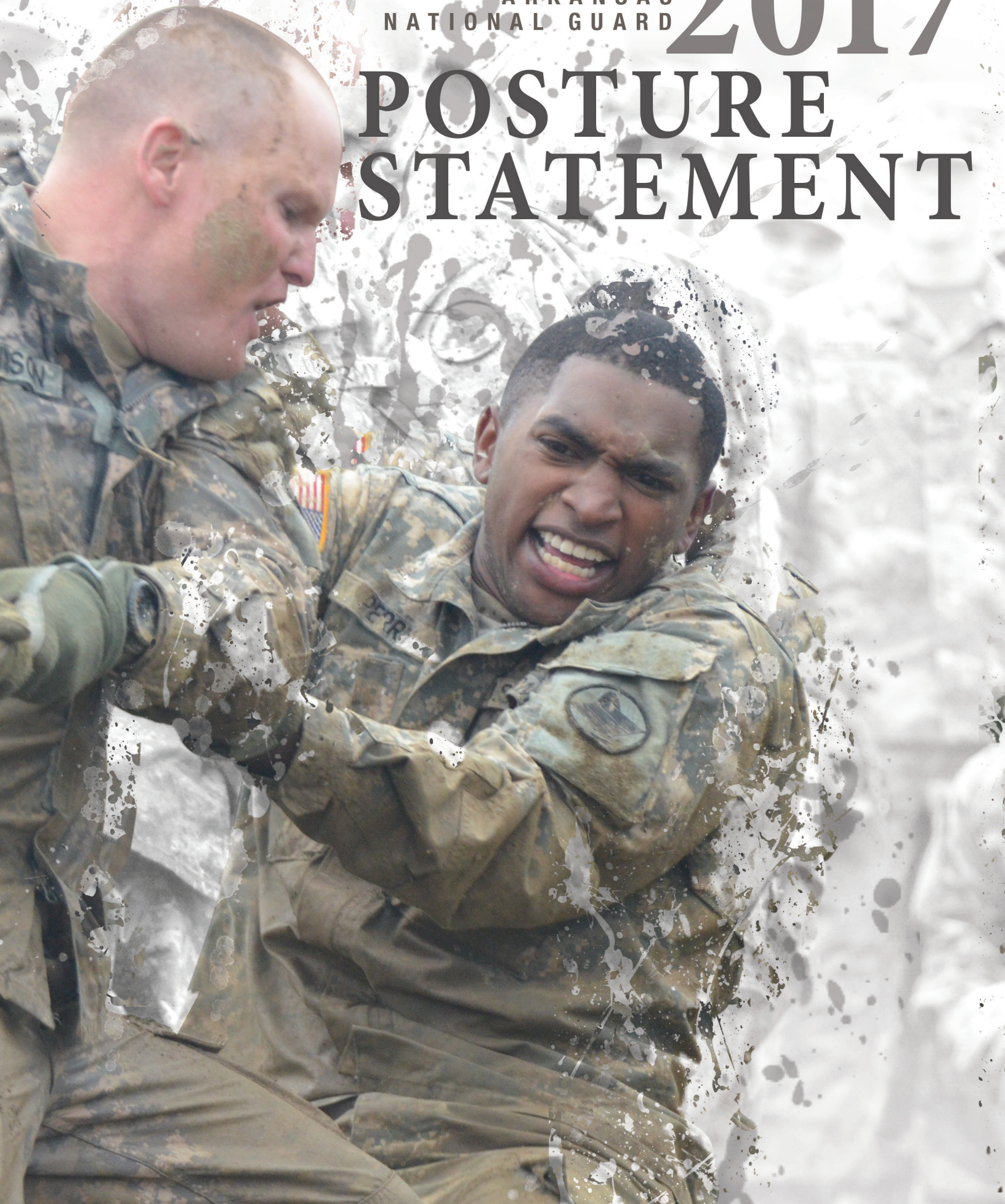


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Since 1804 the Arkansas National Guard has proudly served as a community-based, combat-proven force of citizen Soldiers and Airmen. Over 9,000 men and women continue to achieve greatness while accepting the

challenges and changes of budget cuts and fiscal constraints. Our partnerships grow stronger as we move forward in the global war on terrorism, protecting our homeland and serving as leaders in our communities as a competent, capable and diverse force.

Arkansas National Guard Soldiers and Airmen are trained professionals. We are well-equipped with warfighting and disaster response skills to ensure mission success, whether on foreign soil or performing civil support missions here in Arkansas. The Arkansas National Guard continues to prove we have the best Soldiers and Airmen in the nation.

We remain committed to respond to our domestic operational needs. We are a trained, rapid response force ready to deploy when the governor, our commander-in-chief, calls upon us during state emergencies to meet the needs of our citizens. The Arkansas National Guard has served our communities by performing hundreds of missions including disaster response, security assistance, winter storm response, search and rescue, and other missions where our unique capabilities are unmatched.

The Arkansas National Guard is a community-based organization. We continue to build partnerships throughout Arkansas. By working with community leaders we add tremendous value to the state by strengthening the ties between our Soldiers and Airmen, and the people of Arkansas.

We add value to the global community by participating in a State Partnership Program with the Central American country of Guatemala. This relationship with the people of Guatemala and their military strengthens both of our countries by providing our Soldiers and Airmen with unique and valuable training opportunities, while providing the Guatemalan military with disaster response and humanitarian relief expertise.

There is no doubt the Soldiers and Airmen of the Arkansas National Guard will continue to add value to our communities and provide a military force adaptable to any situation at home or abroad. We stand ready to meet the needs of our nation and our fellow citizens. We are Arkansas focused and mission ready.



ACRONYMS REFERENCE

AASF	Army Aviation Support Facility
ADEM	Arkansas Department of Emergency Management
ARNG	Arkansas National Guard
AW	Airlift Wing
CAB	Combat Aviation Brigade
CFA	Cooperative Funding Agreement
CST	Civil Support Team
CSTP	Civilian Student Training Program
DGS	Distributed Ground Station
DSCA	Defense Support to Civil Authorities
FAB	Field Artillery Brigade
FCJMTCC	Fort Chaffee Joint Maneuver Training Center
IBCT	Infantry Brigade Combat Team
ISR	Intelligence, Surveillance and Reconnaissance
RED HORSE	Rapid Engineer Deployable Heavy Operational Repair Squadron Engineer
RPA	Remotely Piloted Aircraft
RMTC	Robinson Maneuver Training Center (Camp Robinson)
SPP	State Partnership Program
YCP	Youth Challenge Program



MAJOR GENERAL MARK H. BERRY, THE ADJUTANT GENERAL

The Arkansas National Guard is a capable organization made up of Soldiers and Airmen from across the state willing to serve the people of Arkansas and the United States in the most difficult of circumstances, and they continue to accomplish every mission. We are a force the state can rely on and I have never been more proud of the accomplishments of our Citizen Soldiers and Airmen.

Throughout my visits with our Soldiers and Airmen I have seen them demonstrate they are the most ready, capable and motivated they have ever been. I have no doubt they are equal to, or better than, any force this nation has to fight America's wars, secure the homeland, and build partnerships.

We have a dual mission: we are focused on our war-fighting capability while also having the ability and capacity to respond to the state and nation for domestic incidents whether it is a tornado, flood or earthquake. Our men and women have the agility and flexibility to be successful in any situation.



ARKANSAS FOCUSED

Every year our Soldiers and Airmen serve Arkansans during times of crisis. When the Arkansas River threatened people and property our Soldiers and Airmen assisted in evacuations and sand bag operations. We assisted the Arkansas State Police in patrolling our state's highways when ice and snow made traveling treacherous. Whenever the people of Arkansas need the unique capabilities of our National Guard we are always there to help and we always will be.



MISSION READY

We continue to provide Soldiers and Airmen to answer the nation's call to fight and serve around the globe. The aviators of the 77th Combat Aviation Brigade are serving in the Middle East. Security forces from the 188th Wing and the 189th Airlift Wing conducted security operations overseas. Arkansas National Guardsmen are serving in the Horn of Africa, Europe and other places around the globe. Our Soldiers and Airmen continue to prove they have the capability and the skills to fight and win anywhere in the world.



BUILDING PARTNERSHIPS

I have seen our National Guardsmen work to build partnerships at home and abroad. Our Guardsmen have a unique ability to work with others to get difficult jobs done. Our partnership with the Arkansas State Police has been a model of interagency cooperation. We have served alongside the ASP on icy roads and during counterdrug operations. By forging these relationships we make a better force and the people of Arkansas benefit.

During my time as Adjutant General, I have seen our Guardsmen working outside our borders building trust and capacity in Guatemala. During Beyond the Horizons 2016 the Arkansas National Guard led a four-month, multi-agency mission to build schools, medical clinics and provide medical care to the people of Guatemala.

Once again we proved that Arkansas has the leadership, ingenuity and capability to complete this difficult mission. Our strategic partnership with Guatemala has increased security for the United States and improved the lives of the citizens of Guatemala.

We continue to participate in technical information exchanges with the Guatemalan military in disaster response, humanitarian assistance, security, and maintenance operations. In the coming year the Arkansas National Guard will participate in more of these exchanges, in addition to other exercises in Central America.



ADDING ECONOMIC VALUE

We continue to be an economic engine for the state's economy. During FY16 the Arkansas National Guard received over \$369 million in federal funding for payroll and operating expenses. Each of our state's 75 counties receives an economic impact from Arkansas Guardsmen who live in our communities. The budget belt has tightened over the past few years and that will likely not change soon. However, the continued benefit of having over 9,000 Citizen Soldiers living in communities throughout Arkansas cannot be overlooked. We are an economic force as well as a military force.



DEVELOPING THE WORKFORCE

When our Soldiers and Airmen are not serving on duty they serve our communities as teachers, professionals, tradesmen, law enforcement officers, public servants and in dozens of other capacities. These Citizen Soldiers and Airmen have an ability to serve like no others can. They have skills and abilities learned in the military that translate into being better employees for Arkansas' businesses.

I am proud to lead an organization that plays a part in developing teenagers and preparing them for a better future. Our Youth Challenge Program and the Civilian Student Training Program mentors young people who need a hand in developing character and opportunity. These two programs provide a military-structured environment for young people to receive education, learn people skills and gain knowledge that will help them succeed as adults. When we give these kids a chance to succeed, we add value to Arkansas.

Throughout these pages you will see the details on what makes the Arkansas National Guard an organization that adds value and capability to the state. We are warriors who continue to successfully operate on the world's stage over and over. We develop interagency partnerships that enable Arkansas to better serve our citizens.

The Arkansas National Guard is ready to accomplish its missions through capable and selfless Soldiers and Airmen as we face the challenges ahead. I am proud to serve with them. They are part of a proud heritage of Citizen Soldiers and Airmen, who continue to serve the people of Arkansas.

WE ARE ARKANSAS FOCUSED AND MISSION READY.

Major General Mark H. Berry

THE ADJUTANT GENERAL

OUR MISSION

To provide trained, ready professionals and units responsive to the needs of the nation, state and community.

OUR VISION

One Team - dedicated military and civilian professionals delivering excellence to our communities, State, and Nation.

OUR VALUES

Accountability: honesty, candor, ethics, morals & integrity.

Commitment: loyalty, caring, trust and teamwork.

Professionalism: selfless service, empowerment, stewardship and excellence in all we do.

Warrior Spirit: I will always place the mission first.

I will never accept defeat.

I will never quit.

I will never leave a fallen comrade.



A DIVERSE FORCE

The Arkansas National Guard is a community-based force consisting of men and women from every county in the state. We represent a cross section, a diverse organization representing every demographic group in Arkansas.

Over 9,000 Soldiers and Airmen are assigned to our force; 7,041 in the Army National Guard and 2,034 in the Air National Guard. We are a highly-skilled and highly-trained team of professional men and women, dedicated to serving our neighbors.

The full-time workforce is made up of 1,199 Army and 1,079 Air National Guardsmen who perform critical jobs to support the total force. They are logisticians, maintainers, aviators, planners and administrators that are essential to mission accomplishment. The Arkansas State Military Department employs over 500 civilian employees to support our installations and infrastructure. More than 2,750 full-time employees work together to support our Arkansas National Guard.

ECONOMIC IMPACT TO EVERY COUNTY

Our Soldiers and Airmen live in every county in the state and provide an economic impact felt by virtually every community. During FY16 nearly \$300 million in payroll was earned by our Soldiers, Airmen and civilian employees. Our National Guardsmen generate a tremendous economic impact that create jobs and supports businesses throughout the state.



FINANCIAL IMPACT ACROSS THE STATE

The National Guard is a tremendous value in many aspects. We are not only a cost effective organization, but the state receives hundreds of millions of dollars in federal funding every year to operate and maintain our force. Over \$369 million in federal funding was spent in Arkansas during FY16. This pays for service contracts, utilities, operating expenditures and construction costs that support Arkansas business and keep our force operational.



Our Cooperative Funding Agreement with the National Guard Bureau supports construction, maintenance and operating expenses for our facilities. During FY16, Arkansas received \$46.1 million in CFA funding, and spent \$9.5 million for payroll, general revenue, and emergency call-up expenses. The total operational expenditures and construction funding during FY16 was over \$378 million.

OUR DEMOGRAPHICS

TOTAL FORCE			
Full Time	ARMY	AIR	ARMY & AIR
Active Guard and Reserves	696	425	1,121
Federal Military Technicians	503	654	1,157
Part Time	5,842	955	6,797
Total Strength	7,041	2,034	9,075

EDUCATION LEVEL	ARMY	AIR	ARMY & AIR
High School Diploma	4,549	359	4,908
Some College	1,303	1,276	2,579
Bachelors Degree	883	255	1,138
Advanced Degree	306	144	450

BREAKDOWN BY GENDER	ARMY	AIR	ARMY & AIR	STATE OF ARKANSAS
Male	83.9%	82.0%	83.0%	49.1%
Female	16.1%	18.0%	17.1%	50.9%

AGE GROUPS	ARMY	AIR
17-19 Years Old	690	39
20-29 Years Old	3,529	559
30-39 Years Old	1,620	837
40-49 Years Old	874	438
50-59 Years Old	323	159
60 Years and Older	5	2

BREAKDOWN BY RACE	ARMY	AIR	ARMY & AIR	STATE OF ARKANSAS
White	72.7%	81.0%	76.9%	77.0%
Black	22.0%	9.7%	15.9%	15.4%
Asian	1.2%	1.2%	1.2%	1.4%
American Indian	1.1%	2.1%	1.6%	0.8%
Hispanic	2.7%	3.8%	3.3%	6.4%*
Other	0.2%	2.1%	1.2%	5.4%

YEARS OF SERVICE	ARMY	AIR
Less than 10 Years	4,246	877
10-19 Years	1,774	700
20-29 Years	775	374
30-39 Years	239	82
40 or More Years	7	1

Note: The average age of our Soldiers in the Arkansas Army National Guard is **29.5** years old and the average age of Airmen in the Arkansas Air National Guard is **35.25** years old.

* The US Census bureau classifies the Hispanic population as an ethnicity, not as a race.

COUNTY BY COUNTY

*Economic impact by county, based upon assigned strength of Arkansas National Guard personnel.**

COUNTY	TOTAL	COUNTY	TOTAL	COUNTY	TOTAL
ARKANSAS	\$1,478,506.11	FULTON	\$630,279.51	MONTGOMERY	\$571,263.61
ASHLEY	\$713,753.96	GARLAND	\$8,069,356.91	NEVADA	\$1,546,866.26
BAXTER	\$1,980,138.53	GRANT	\$4,658,208.47	NEWTON	\$284,914.69
BENTON	\$16,513,163.45	GREENE	\$4,664,088.84	OUACHITA	\$1,688,517.09
BOONE	\$2,772,339.17	HEMPSTEAD	\$1,177,787.84	PERRY	\$2,181,383.59
BRADLEY	\$1,351,180.36	HOT SPRING	\$5,453,503.64	PHILLIPS	\$1,158,240.25
CALHOUN	\$284,914.69	HOWARD	\$989,625.40	PIKE	\$1,066,265.69
CARROLL	\$769,859.67	INDEPENDENCE	\$2,667,133.74	POINSETT	\$2,128,228.64
CHICOT	\$759,802.61	IZARD	\$542,101.26	POLK	\$2,093,973.95
CLARK	\$2,130,012.65	JACKSON	\$995,210.62	POPE	\$10,468,497.30
CLAY	\$1,010,159.96	JEFFERSON	\$8,244,527.82	PRAIRIE	\$824,531.15
CLEBURNE	\$2,007,369.74	JOHNSON	\$3,383,801.77	PULASKI	\$128,586,942.61
CLEVELAND	\$446,084.94	LAFAYETTE	\$161,170.25	RANDOLPH	\$1,101,698.98
COLUMBIA	\$1,526,752.11	LAWRENCE	\$1,183,997.46	SALINE	\$21,784,812.77
CONWAY	\$3,216,225.03	LEE	\$539,616.46	SCOTT	\$2,317,876.85
CRAIGHEAD	\$9,499,450.55	LINCOLN	\$677,762.40	SEARCY	\$552,153.81
CRAWFORD	\$9,908,884.23	LITTLE RIVER	\$539,616.46	SEBASTIAN	\$45,134,289.24
CRITTENDEN	\$2,031,852.93	LOGAN	\$5,756,885.67	SEVIER	\$1,217,378.86
CROSS	\$898,732.96	LONOKE	\$52,527,761.98	SHARP	\$847,381.69
DALLAS	\$1,303,413.09	MADISON	\$649,260.28	ST. FRANCIS	\$1,160,293.12
DESHA	\$1,038,563.92	MARION	\$808,695.41	STONE	\$728,600.76
DREW	\$2,123,356.82	MILLER	\$1,618,849.40	UNION	\$1,900,689.27
FAULKNER	\$33,773,623.37	MISSISSIPPI	\$1,253,370.43	VAN BUREN	\$1,155,494.47
FRANKLIN	\$4,024,883.05	MONROE	\$734,691.95	WASHINGTON	\$19,884,918.39
				WHITE	\$20,681,028.49
				WOODRUFF	\$138,145.94
				YELL	\$2,052,749.89
				TOTAL	\$479,259,367.42

** All information is captured for Fiscal Year 2016. A multiplier of 1.65 was used to estimate economic impact. Data source: IMPLAN County-Level, Arkansas Version 3.1.1001.12.*

FISCAL YEAR 2016

STATE & FEDERAL FUNDING

STATE EXPENDITURES

State General Revenue	3,385,556
State Payroll	5,737,649
State Emergency Call-Up	173,626

STATE NON-EMERGENCY TOTAL STATE EXPENDITURES

\$194,047
\$9,490,878

FEDERAL EXPENDITURES

Cooperative Funding Agreement	46,132,402
Military Pay (Army)	64,631,100
Civilian Pay (Army)	44,473,000
Active Guard & Reserve (Army)	70,754,690
Operations & Maintenance (Army)	20,923,041
Active Guard & Reserve (Air)	14,407,574
Military Pay (Air)	39,488,559
Civilian Pay (Air)	38,883,292
Operations & Maintenance (Air)	16,169,596
Military Construction	13,360,000

TOTAL FEDERAL EXPENDITURES

\$369,223,254

TOTAL EXPENDITURES

\$378,714,132

TOTAL ECONOMIC IMPACT

\$624,878,318*

MILITARY CONSTRUCTION

One new military construction project was funded in FY16. \$13.36 million was received for a new mission operations facility at Ebbing Air National Guard Base in Fort Smith. No new Army National Guard construction was funded in FY16 however, funding from previous years continued to be used for ongoing construction. Projects at Fort Chaffee Joint Maneuver Training Center include the Scout Recce Platoon Battle Course and the Convoy Live Fire Entry Control Point. Robinson Maneuver Training Center projects included the Combined Support Maintenance Shop and the Vehicle Wash Facility.

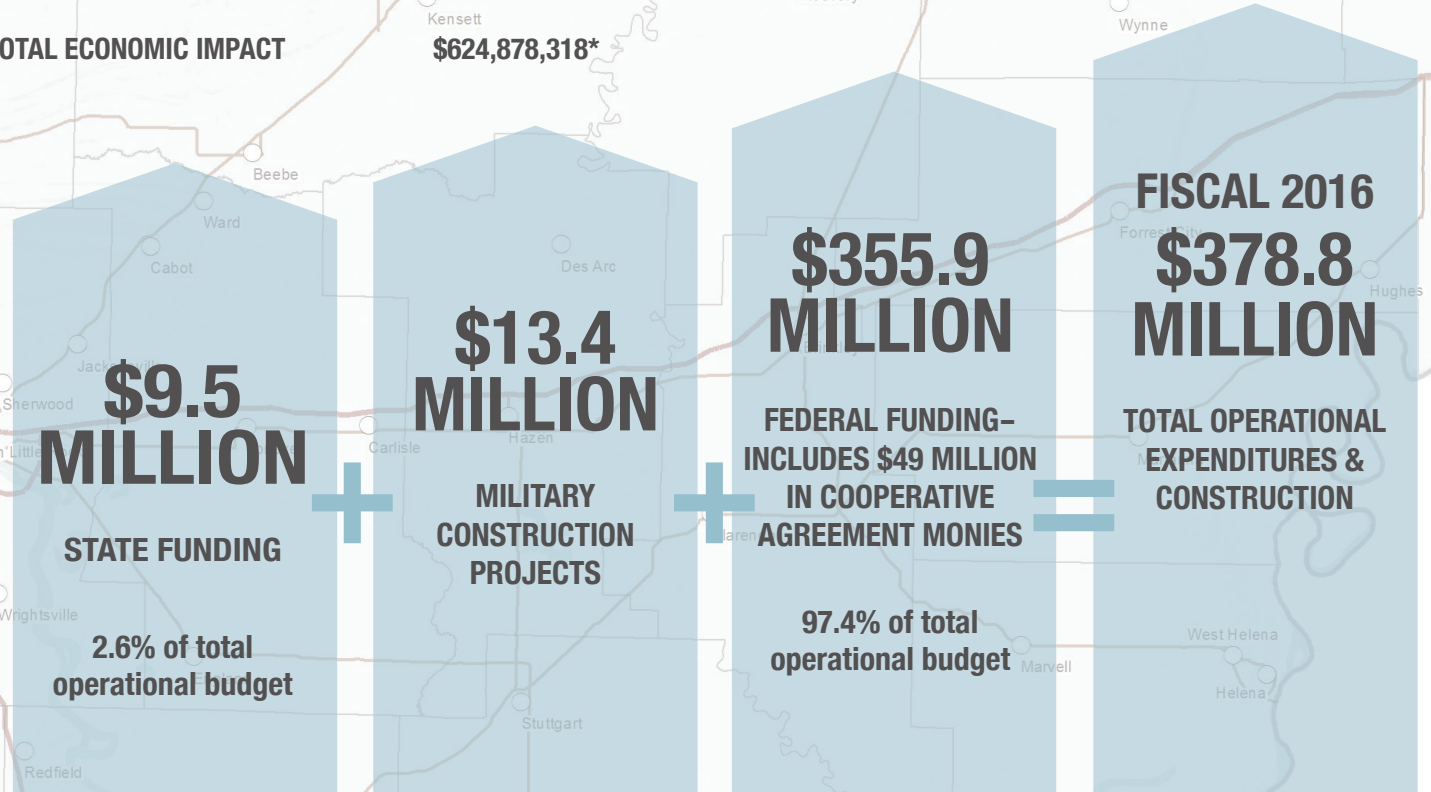
MILITARY CONSTRUCTION FUNDING:

FY15: \$3,829,408


FY16: \$13,360,000

FY17: NO NEW MILITARY CONSTRUCTION FUNDING IS ANTICIPATED

NOTE: The Cooperative Funding Agreement between the Arkansas Military Department and the National Guard Bureau is in place to support construction, maintenance, repair or operation of facilities, and mission operational support as authorized. This does not include military construction monies, which are separate.



PUTTING ARKANSANS FIRST



One of the Arkansas National Guard's foremost guiding principles is to support and defend the people of Arkansas. We look to fulfill this purpose in everything we do, every program we conduct and every mission we engage in. Our Soldiers and Airmen are integral to the communities we represent. These service members strive to add value to their communities, and the state as a whole. Whether on duty in a disaster response mission, or participating in civil-military training with a community partner, our Arkansas Guardsmen fulfill that guiding principal of supporting Arkansas.

As a community based organization, the Arkansas National Guard partners with local, state and federal organizations and agencies for training purposes, law enforcement support and mutual development opportunities. This approach builds cooperative capacity and a synchronized concept of operations when a true emergency need arises.

STATE MISSIONS

Our dedication to training and readiness paid off for the people of Arkansas this year when we answered the call on 44 various state active duty missions. These missions were conducted at the direction of the governor and coordinated through the Arkansas Department of Emergency Management. They enabled our Arkansas Guardsmen to employ their military skills and training in a homeland security role by assisting local authorities in emergency response and disaster recovery. During FY16 more than 350 Arkansas Guard members carried out missions to assist and protect Arkansans throughout the state. These missions included: 10 winter weather; 6 flood support; 21 chemical, biological, radiological and nuclear monitoring missions by our Civil Support Team; 3 search-and-rescues by our helicopter aviation brigade, and numerous missions assisting local, state and federal law enforcement with specialized equipment from our Counter Drug Program for drug interdiction operations.

The National Guard's primary focus during each mission is to ensure the safety and security of Arkansans. Our secondary focus is how to achieve those goals most effectively and efficiently, keeping in mind our responsibility to act as good stewards of taxpayer dollars. This year, the Arkansas National Guard successfully achieved these missions with professional, cost-effective and reliable solutions resulting in total expenditures by the state of only \$219,522.93.

The Arkansas National Guard has developed plans to support homeland security-type missions and response activities which we regularly receive. In order to receive National Guard support a local community mayor, county judge or county sheriff must request the specific support through the Arkansas Department of Emergency Management. These requests are validated by county coordinators and channeled to the governor's office for approval.

THE ARKANSAS NATIONAL GUARD'S DEFENSE SUPPORT TO CIVIL AUTHORITIES ACTIVITY FOR 2016

WATER SUPPORT MISSION 142nd Field Artillery Brigade provided water support to Hartford School District in Sebastian County after water main was damaged.



WINTER WEATHER RESPONSE 87th Troop Command Supporting Arkansas State Police to conduct highway patrols and all-terrain ambulance support to MEMS in Pulaski County, **39th IBCT** and **189th Airlift Wing** supporting State Police in conducting highway patrols.



SEARCH & RESCUE MISSION 77th Combat Aviation Brigade supported two search and rescue missions – one for lost Kayakers in Faulkner County and one to search for a missing 15-year-old girl in Prairie County.



OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP



FLOOD SUPPORT 39th Brigade ran traffic control for flood evacuation area, **87th Troop Command**, **Robinson Maneuver Training Center** supporting sandbagging operations and equipment support for sandbagging operations



WATER SUPPORT MISSION 39th Brigade provided fresh water to the community of Mammoth Springs in Fulton County after a water main ruptured.



COUNTERDRUG OPERATIONS 77th Combat Aviation Brigade provided aviation support to Counterdrug operations.

DEFENSE SUPPORT TO CIVIL AUTHORITIES

The Arkansas National Guard is funded and equipped to support a federal wartime mission, while at home the National Guard utilizes this training and equipment to fulfill state missions. Supporting civil authorities in times of natural disaster or other state emergency situations is what the National Guard is best known for and uniquely qualified to carry out.

Each year the Arkansas National Guard participates in a wide array of training and combined exercises with local, state and federal authorities to refine plans and synchronize interagency operations concepts. This advanced training fortifies roles and responsibilities and provides for expectation management during stressful emergency situations.

The National Guard, in its homeland security role, brings specialized technology and capabilities to any response mission. Because the Guard serves as a support element to civilian agencies, the specific support provided is dependent upon what is requested. Among the capabilities the Arkansas National Guard can provide are:

- manned and unmanned aircraft providing aerial observation capabilities for damage assessments
- various engineering assets and heavy equipment used to clear access ways and streets for recovery operations
- light and heavy transport trucks
- bulk transport of fresh water
- all terrain Humvees and ambulances for winter weather patrols
- electrical power generators
- helicopters for medevac
- search and rescue operations and aerial firefighting support

The most important asset the National Guard brings to the fight is the highly trained, professional personnel which operate technical systems and complex systems and equipment. These Soldiers and Airmen manage the resources, direct the planning and coordinate with agency partners to ensure the Arkansas National Guard delivers those life-saving and life-sustaining resources whenever and wherever needed.

YOUTH PROGRAMS

The Arkansas National Guard adds value to communities across the state by administering the two youth programs. The Youth ChalleNGe Program and Civilian Student Training Program reshape the future for at-risk youth. Participants in these programs come from every community in the state. By instilling discipline, confidence, accountability and education these programs help young people become successful, contributing members of their communities.

THE YOUTH CHALLENGE PROGRAM (YCP) is a voluntary program open to males and females ages 16 – 18 years old. These at risk youths receive the structure and educational development needed to get on a better course for their life. The YCP is 75 percent federally funded.

Arkansas' YCP has graduated 3,492 cadets during its 23 years of operation. The program's 22-week residential phase focuses on education and community service. In 2016, 162 cadets completed 11,160 hours of community service. The YCP has an 80 percent graduation rate. More than 95 percent of those graduates are now employed, continuing their education or serving in the military.

The Arkansas Legislature and the Arkansas Department of Education have recognized the impact the YCP imparts to our youth. As a result, in September of 2015 the Commissioner of the Arkansas Department of Education put into effect a memo allowing school districts across the state to give credits towards core subjects or electives to graduates of the YCP. The Arkansas Legislature has approved a new facility for program expansion. In addition, the YCP is currently constructing a modern computer lab to enable YCP cadets to learn and train on the latest computer technology and applications further preparing them for the job market.

The Youth ChalleNGe Program can be reached at
(501) 212-5565 or 1 (800) 814-8453
or via the web at ARYouthChalleNGe.org

THE CIVILIAN STUDENT TRAINING PROGRAM (CSTP) is open to juvenile court ordered male participants ages 13 to 17 years old. CSTP is a nine-week residential program followed by a one year after care/mentorship phase designed to assist youth in transitioning their lifestyles. The program teaches behavior management, criminal behavior deterrence, citizenship, physical fitness, academic and life skills, and community service. Since its inception in 1993, CSTP has graduated 6,718 students of which more than 800 have earned their GED certificate through the program. In addition to academic achievement, CSTP's success is measured by its 85 percent non-repeat offender rate for graduates.

You can reach CSTP at (501) 212-5363
After Hours (501) 212-5213

These are examples of how the Arkansas National Guard functions not only as a strategic combat-ready reserve force, but also has the people, equipment, training and capabilities to protect the people and property in our local communities. Through these programs, other training and cooperative endeavors, the Arkansas National Guard is forging long term relationships to benefit our communities and add value and strength to Arkansas.



DISTINCTION FROM THE REST

The Army and Air National Guard are the only components of the armed services that have both a state and federal mission and are the only components allowed to enforce domestic policies within the United States. The Posse Comitatus Act was written to limit the powers of the federal government in using federal military personnel to enforce domestic policies and is the reason why the National Guard is often on the forefront of domestic emergency response.

THE ARKANSAS NATIONAL GUARD STANDS OUT AMONG GUARD UNITS ACROSS THE NATION FOR SEVERAL REASONS

The 39th Infantry Brigade Combat Team headquartered on Camp Joseph T. Robinson is one of the first units to participate in the Army Total Force Partnership Program. This program aligns National Guard units with active duty units to foster inter-service cooperation and share best practices. The 39th IBCT is partnered with 1st Brigade, 101st Airborne Division located at Fort Campbell, Kentucky.

The 188th Wing located in Fort Smith, flies the MQ-9 Reaper, performs intelligence analysis and recently stood up the only space-focused targeting unit in the United States. The 188th also owns Razorback Range, and houses the only Civil Engineer RED HORSE Training Center in the Air National Guard and has trained over 13,000 students from all branches of the military.

The 189th Airlift Wing and U.S. Air Force Mobility Weapons School located on the Little Rock Air Force Base is known as the world’s “Center of Excellence” for tactical airlift. Currently Little Rock AFB is home to more than 90 C-130 aircraft.

The 142nd Field Artillery Brigade is headquartered in Fayetteville, and is one of only eight field artillery brigades in the National Guard. It is one of only a handful of units to fire the Army Tactical missile system.



The Arkansas National Guard has deployed more than 15,000 Soldiers and Airmen since 2001 and answered the call for emergency response over 44 times in 2016. There are currently Soldiers and Airmen serving in Kuwait, Cuba and other nations. 2017 will continue to be a robust deployment year as the Arkansas Guard is prepared to deploy Soldiers and Airmen to Africa, the Middle East, Europe and Central America.

The Arkansas National Guard is organized to support aviation, infantry, field artillery, intelligence, surveillance, reconnaissance, engineering and medical operations as well as maintenance, signal support and transportation activities. Camp Joseph T. Robinson, Little Rock Air Force Base and Fort Chaffee Joint Maneuver Training Center are each

home to world class training centers. The Arkansas National Guard can support state emergency operations and meet its federal mission; we are the total force for Arkansas.

ARMY BRIGADE



39th INFANTRY BRIGADE COMBAT TEAM

AUTHORIZED NUMBER OF SOLDIERS: 3,338

The 39th Infantry Brigade Combat Team (IBCT) is the largest major command in the state and is headquartered on Camp Robinson. The 39th consists of 44% of the state's Army National Guard strength and employs 11% of the state's Army National Guard fulltime workforce. The 39th has subordinate units located in 32 counties in Arkansas and also has units located in Nebraska and Missouri.

The 39th will continue to support missions world-wide in 2017 by deploying Soldiers to Kosovo, three countries in Africa and three countries in Central America. Soldiers from the 39th will also participate in combat training center rotations to the National Training Center located in Fort Irwin, California and the Joint Readiness Training Center located in Fort Polk, Louisiana. Simultaneously non-deployed Soldiers will continue to maintain readiness to respond to any state or national emergency.

The Brigade is organized to support infantry, field artillery, reconnaissance, intelligence, engineering and medical operations as well as maintenance, signal support and transportation activities. The 39th can support state emergency operations by assisting with road clearing, search and rescue, security, flood response and as other natural disaster assistance.

77th COMBAT AVIATION BRIGADE

AUTHORIZED NUMBER OF SOLDIERS: 779

The 77th Combat Aviation Brigade (CAB) is headquartered on Camp Robinson. The Soldiers assigned to the 77th are dispersed across 10 companies. The main mission for the Brigade is to provide aviation capabilities in support of state and federal missions. This is accomplished with three different aircraft, the UH-60 Black Hawk, UH-72 Lakota helicopters and the C-26 Metroliner.

The Black Hawks are used for troop movement and medical evacuation capabilities while the Lakotas are used for medical evacuation, and security and surveillance missions. C-26 is an operational support aircraft.

The Black Hawk crew's main mission is moving members of the National Guard and their equipment. They support the state by flying search and rescue missions, aerial overview of natural disasters, and forest fire fighting.

The Lakota crews fly a large number of hours yearly in support of the state counter drug team's effort to reduce illegal drug activity. They also support other local and federal law enforcement agencies in escaped prisoner searches, missing / lost persons searches and natural disaster surveillance.

87th TROOP COMMAND

AUTHORIZED NUMBER OF SOLDIERS: 1,331

87th Troop Command (TC) is headquartered on Camp Robinson and serves as the brigade headquarters for Corps and Division level specialty units within the Arkansas National Guard. Soldiers and Airmen from the 87th serve in 18 units in seven different counties in Central and Northeastern Arkansas. There are numerous specialty units in the 87th including the 106th Army Band, 61st Civil Support Team (CST), 119th Mobile Public Affairs Detachment (MPAD) as well as the 871st Engineer Battalion and the State's Recruiting and Retention Battalion.

Soldiers from the 119th MPAD are currently deployed to Cuba. Soldiers from the 61st CST will also provide valuable expertise to Soldiers from our state partnership country Guatemala. Soldiers from two companies will participate in sustainment training center exercises on Camp Dodge, Iowa.

The Brigade is organized to support the state by providing military police, engineering, medical assets and the unique skills of the 61st CST for chemical and WMD response. The 87th can support state emergency operations by assisting with road clearing, search and rescue, security, flood response and other natural disaster assistance.

S & AIR WINGS



142ND FIELD ARTILLERY BRIGADE

AUTHORIZED NUMBER OF SOLDIERS: 1,132

The 142nd Field Artillery Brigade (FAB) is headquartered in Fayetteville and is one of only eight field artillery brigades in the National Guard. The Brigade has Soldiers assigned to 12 units located in six counties, primarily in Northwest Arkansas. The 142nd also has Soldiers assigned in two battalions located in Alabama and Tennessee.

The 142nd provides precision field artillery support for Corps, Divisions, Brigade Combat Teams and support Brigades while simultaneously remaining postured to conduct missions in support of state emergencies. The 142nd has established a training relationship with the active Army's 3rd Infantry Division and also serves as the division artillery for the active Army's 29th Infantry Division. The 142nd will continue to hone their artillery skill sets in 2017 by participating in a NATO exercise in Latvia, as well as providing fire support to Joint Special Operations Command (JSOC) and the U.S. Navy SEALs.

The 142nd is organized to support the state by providing transportation, signal support and medical assets. The Brigade is equipped to support state emergency operations by assisting with road clearing, search and rescue, security, flood response and other natural disaster assistance.

188TH WING

AUTHORIZED NUMBER OF AIRMEN: 1,002

The 188th Wing is located on Ebbing Air National Guard Base in Ft. Smith. The Wing recently completed a conversion to 3 new missions: flying the MQ-9 Reaper (a remotely piloted aircraft), intelligence analysis, and Space-Focused Targeting.

The MQ-9 Squadron provides intelligence to their customers on the ground, along with an immediate strike capability. The Wing conducts near-real-time analysis and dissemination of information that is integral in the planning and execution of military operations worldwide. The 188th has the only space-focused targeting unit in the U.S. Air Force that analyzes target sets and pairs them with proper weaponeering.

The Wing owns Razorback Range, a primary range for gun, bomb and laser training. The 188th has the only Civil Engineer RED HORSE Training Center in the Air National Guard and has trained over 13,000 students from all branches of the military. RED HORSE squadrons are the Air Force's heavy-construction units

The Wing's missions and facilities, coupled with Special Forces and Army training facilities in the area, present a unique opportunity for real world joint training events.

189TH AIRLIFT WING

AUTHORIZED NUMBER OF AIRMEN: 1,037

The 189th Airlift Wing is located on Little Rock Air Force Base in Jacksonville. Its mission is to train C-130H aircrew members from initial through instructor level qualification in their respective crew positions. The Wing also operates the Air National Guard Enlisted Aircrew Academic School training the Air Force's C-130 entry-level loadmasters and flight engineers before their initial and mission qualification training. In addition to its academic training missions the 189th flies an average of 10 training sorties a day. The 189th graduates an average of 900 students per year.

Airmen of the 189th stand ready for possible worldwide deployment, and to respond to state emergency missions. The 189th uses a Rapid Augmentation Team force package that is uniquely designed to support emergency management operations. The team's systems include the Mobile Emergency Operations Center which greatly increases the capabilities of an incident commander. The team is also equipped to support state emergency operations by assisting with incident command, road clearing, search and rescue, security, flood response and natural disaster assistance.

The Wing is also launching the Air National Guard's first cyber training school in 2017. This training will prepare students to defend our nation's networks, and provide both offensive and defensive cyber capabilities to the nations command authorities.



LOCAL, STATE & FEDERAL PARTNERSHIPS

The Arkansas National Guard builds partnerships with local, state and federal agencies to prepare for contingencies and homeland security missions. These interagency relationships help expedite response and reduce redundancy thereby saving lives and protecting critical infrastructure during times of emergency.

The Director of Military Support coordinates through the Arkansas Department of Emergency Management (ADEM) on all civil-military training, exercises and state active duty response missions. Each year units of the Arkansas National Guard participate in numerous multi-agency exercises for training.



61ST CIVIL SUPPORT TEAM

The 61st Civil Support Team of Army and Air National Guard professionals logged over 5,000 mission and training hours in 2016. This joint interagency training for hazardous materials involves providing technical expertise and specialized support to organizations ranging from the FBI to local volunteer fire departments across the state.

The 61st supported 21 missions throughout the year for homeland defense purposes including University of Arkansas Razorback home football games; Arkansas State University Red Wolf home football games; the Wal-Mart annual meeting; Oaklawn's Racing Festival of the South week; the Little Rock Marathon and the Komen Race for the Cure.



COUNTERDRUG PROGRAM

The Arkansas National Guard's Counterdrug Program supports state and federal law enforcement agencies across the state when needed. Each year we bridge the gap between Department of Defense and non-DoD institutions in the fight against drug trafficking and transnational threats.

During 2016 the program executed missions throughout the state supporting law enforcement investigations of drug traffickers. This support resulted in the seizure of illegal drugs, cash and other assets valued at \$5,205,854, and the arrest and prosecution of 301 individuals.

Counterdrug aviation completed 748 flight hours supporting law enforcement operations in 2016. This included the Drug Enforcement Administration's domestic cannabis eradication operations in 52 counties which found and destroyed 3,758 marijuana plants.

The Counterdrug program also partners with state and federal law enforcement to assist with the annual drug take back initiative designed to collect and destroy unused prescription drugs across the state. In 2016 Counterdrug transported a total of 43,159 pounds of prescription medication collected for destruction at 137 sites across the state.



PARTNER TRAINING FACILITIES

In forging these partner relationships other agencies are afforded the opportunity to utilize some of the outstanding training facilities at the Arkansas National Guard's two installations; Camp Robinson in North Little Rock and Fort Chaffee near Fort Smith. These include numerous small arms firing ranges, urban terrain training areas, demolitions ranges, cyber technology training centers, education and conference space and aviation centers. The Arkansas State Police plans to open a tactical driver training facility at Camp Robinson in 2017 that will provide

advanced driving skills training for law enforcement across the state.



STATE PARTNERSHIP PROGRAM

The Arkansas National Guard is a unique dual-mission force with both state and federal missions. Through the State Partnership Program the National Guard has built international partnerships for almost 25 years and now has 76 security partnerships with nations around the globe. The Arkansas National Guard has a state partnership with the nation of Guatemala. This partnership fosters long-term relationships enabling us to engage in a broad range of mission areas including homeland defense and security; disaster response; consequence and crisis management; border, port and aviation security; and combat medical and engineering events.

The State Partnership Program is uniquely National Guard because of our dual-mission focus. This enables military-to-military exchanges, and a whole-of-society relationship. These relationships span military, political, economic and social realms. The exchange objectives are based on the developmental needs of the partner nation and parameters of the U.S. State Department’s Integrated Country Strategy.



In 2016 the Arkansas National Guard conducted 21 subject matter exchanges with Guatemala, more than double for any year since the partnership began in 2002.

This year the Arkansas National Guard also led the humanitarian task force for U.S. Army South to complete numerous community-level projects in Guatemala. Arkansas’ 875th Engineer Battalion formed the headquarters for what was known as Task Force Red Wolf in conducting the Beyond the Horizon 2016 projects. The task force completed construction of several school and medical clinic buildings, and conducted medical service delivery programs for U.S. military medical units in several Guatemalan villages.

Arkansas and Guatemala share many of the same safety and security response threats. With these objectives in mind the State Partnership Program has forecasted 18 subject matter exchanges with Guatemala for 2017.



COMMUNITY PARTNERSHIPS

In addition to law enforcement and first responders, the Arkansas National Guard participates in four business-focused community councils and the Governor’s Military Affairs Committee. Two community councils are located in Central Arkansas and two in Northwest Arkansas. These community councils are civilian, non-profit organizations consisting of community and business leaders who share a common interest in promoting the Arkansas National Guard and military services across the state. These councils are:

**LITTLE ROCK AIR FORCE BASE COMMUNITY COUNCIL
JACKSONVILLE, ARKANSAS**

**CAMP ROBINSON/CAMP PIKE COMMUNITY COUNCIL
NORTH LITTLE ROCK, ARKANSAS**

**188TH WING/FORT CHAFFEE COMMUNITY COUNCIL
FORT SMITH, ARKANSAS**

**NORTHWEST ARKANSAS COUNCIL
SPRINGDALE, ARKANSAS**

THE GOVERNOR’S MILITARY AFFAIRS COMMITTEE

FACILITIES/INSTALLATIONS

The Arkansas National Guard is community-based with three installations and 52 readiness centers throughout the state. Our Soldiers and Airmen travel from around the state and country to train and work at these facilities.



ROBINSON MANEUVER TRAINING CENTER (RMTC) in North Little Rock is home to the headquarters of the Arkansas National Guard. RMTC consists of over 32,000 acres and 26 small arms ranges. The post supports training for the Department of Defense and numerous federal, state and local law enforcement agencies. RMTC is home to three premier training institutions; the 233rd Regional Training Institute, the National Guard Marksmanship Training Center and the National Guard Professional Education Center. Each year these institutions attract thousands of students from across the nation. RMTC is the site for the Arkansas National Guard logistics, maintenance and administrative directorates as well as the location for the Arkansas Department of Emergency Management.



THE ARMY AVIATION SUPPORT FACILITY (AASF) is located on RMTC. It provides centralized control and maintenance support for Arkansas Army National Guard aviation assets. It also provides aviation command and control for state and federal missions. The AASF supports the 77th Combat Aviation Brigade and Operations Support Airlift Command. The AASF is responsible for the training and standardization of aviation aircrew members. During FY16 our aviators flew more than 85 mission in support of state agencies and National Guard units. We flew more than 4,500 hours with UH-60 Black Hawk, UH-72 Lakota and C-26 Metroliner platforms in support and training missions.



FORT CHAFFEE JOINT MANEUVER TRAINING CENTER (FCJMTC) is a 65,000 acre premier training site near Fort Smith. It is utilized by all Department of Defense components and a variety of local, state, and federal agencies for maneuver training, live fire exercises, river assault and urban combat training. FCJMTC is one of nine National Guard Regional Collective Training Capability sites in the nation. It continues to add ranges and facilities to accommodate brigade-sized training and simulation exercises. During 2016, Mission Training Complex (MTC) Chaffee became fully operational. It is one of six sites in the nation to be part of the National Guard Bureau's Mission Command Training Support Program.



EBBING AIR NATIONAL GUARD BASE at Fort Smith Regional Airport is home to the 188th Wing. The 188th pilots the MQ-9 Reaper in support of combat operations worldwide. The 188th also performs near-real-time intelligence analysis through Distributed Ground Station Arkansas, and stood up the U.S. Air Force's only space-focused targeting unit in 2016. The 188th owns Razorback Range, and also houses the only Civil Engineer RED HORSE Training Center in the Air National Guard, with over 13,000 graduates.



LITTLE ROCK AIR FORCE BASE in Jacksonville is home to the 189th Airlift Wing. The Wing conducts flight crew training and administrative operations from its National Guard Campus located near the flight line. The 189th operates and maintains their C-130H aircraft and fly an average of 10 training sorties each day from LRAFB. The Wing's Mobile Emergency Operations Center, Rapid Augmentation Team personnel and specialized equipment are positioned at the base.

The Arkansas National Guard is ready for the challenges that lie ahead. We will continue to prepare our Soldiers and Airmen for deployments in all areas of the world. Budget constraints, and the realities of a constantly evolving military, will continue to result in Army force structure cuts. Here in Arkansas we have made difficult choices in the rebalancing of our force. The result is a leaner, more efficient force structure at home that still maintains the right capabilities in the right places to serve our state.



STRATEGIC PARTNERSHIPS

Our Soldiers will continue to expand these partnerships with the deployment of a battalion from the 39th Brigade to Central America as a Regionally Aligned Force (RAF). We will continue to participate in the U.S. Southern Command’s Beyond the Horizon exercises to provide humanitarian and civic assistance to our strategic partners in Central America.

Our National Guardsmen will continue to strengthen our strategic relationships in Guatemala with our State Partnership Program exchanges with 18 events planned for the coming year.



FUTURE WORKFORCE

The future of our Youth ChalleNGe program is bright as we work with our interagency partners to expand our facilities and provide more opportunities for our state’s youth. The program will expand in the future to provide job training and job opportunities. This will continue to develop Arkansas’ workforce and provide reliable, responsible and capable young people ready to enter the job market.



FUTURE OPERATIONS

Cyberspace is the new battleground and protecting our nation’s computer systems requires trained cyber defenders. The Arkansas Air National Guard’s 189th Airlift Wing at Little Rock Air Force Base will stand up a first of its kind Cyber School in FY17. The new Cyber Skills course will prepare students to provide offensive cyber capabilities and to defend our nations networks.

The 188th Wing at Fort Smith will continue to perform real-time Intelligence Surveillance and Reconnaissance missions by operating remotely piloted aircraft. The Wing is working toward an operational model where 3 missions are combined under one roof to provide rapid and responsive ISR, targeting and strike capabilities to our customers simultaneously. This concept, will set new standards in the Air Force for how RPA, DGS and targeting combine to provide more efficient and effective solutions for warfighting.

The Arkansas Army National Guard will continue to leverage emerging technologies with numerous new equipment and training initiatives planned for 2017. This equipment will increase Soldier lethality, provide additional protection and improve warfighting skills. Our Soldiers will receive improved weapons, communications systems and vehicles that will modernized the force and expand our domestic support capabilities.

Our military will continue to evolve as enemies adapt and technology changes. The Arkansas National Guard will change with it while continuing to provide trained and capable Soldiers and Airmen, dedicated to serving the people of Arkansas and our Nation.

WE ARE ARKANSAS FOCUSED AND MISSION READY.



We are Arkansas focused. We are mission ready.

We are the Arkansas National Guard.



The Arkansas National Guard Public Affairs Office (501) 212-5020

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